

Calendar Year 2023 Fees/Rates, Operating and Capital Budgets



2023 Rates/Fees

<u>Fees</u>

Description	Amount	Comments				
Billing/Office Fees						
Convenience Fee	3%	Used on Impact Fee and Work Order credit card payments only				
Late Payment Charge (Compounded)	1.5%	Applied on any past due amounts				
Returned Payment Charge	15.00					
Reconnect Fee	20.00					
Service Application Fee	20.00					
Seasonal Disconnect Fee	50.00					
Construction Fees						
Impact Fee	Amperage Calc	Included in current schedule				
Line Extension/New Development - Installation	Bid Estimate	Estimate for Labor, Materials, and Overhead provided upon request				
Initiation/Will Serve	200.00	Check only				
Design Fee	300.00	This is a per development phase fee				
Design Fee (resubmit)	20.00	Per residential/commercial unit				
Truck Roll Fee	50.00	Set fee for extra vehicle trips, i.e. reinspection, meter verification, troubleshooting customer side, etc				
Temporary Meter Connection	500.00	Fee for new services that desire a temporary meter set				
New Service / Meter Related Fees						
Wire Pull (up to 400 amps)	300.00 plus meter	Customer responsible for wire on services larger than 400 amps.				
Meter Installation Fee – Single Phase	235.00	All new meter issuances regardless of reason, does not				
Meter Installation Fee – 3-Phase	470.00	include replacement meters.				
Meter - Nonstandard Meter - Monthly Meter Reading Charge	20.00	Typically, those meters that must be manually read				
Net Metering - Application Fee	300.00	Included in current schedule.				
Device Fees Generation Transfer Switch - Preliminary Inspection Fee	100.00	Verification trip for sizing and device appropriateness				
Generation Transfer Switch - Installation Fee	100.00	Installation and meter re-installation				
Outside Lighting (Yard Lights)	\$7.50/Month	Set fee regardless of consumption levels				
Outside Lighting Maintenance	25.00 plus parts					

Electric Service Rates

D. C. C. C.	
Residential	16.90 / 30.90
Base/Customer Charge: <=400 AMP / >400 AMP	0.09887/kWh
1st 1,000 kWh	0.11927/kWh
All Additional	(0.09887)/kWh
Solar Net Meter	(0.03007)/KWII
Residential (Time-of-Use) Opt-in	16.90 / 30.90
Base/Customer Charge: <=400 AMP / >400 AMP	0.14371/kWh
Winter On-Peak	0.07221/kWh
Winter Off-Peak	
Summer On-Peak	0.20376/kWh
Summer Off-Peak	0.10055/kWh
Residential - Pumping	22.00
Base/Customer Charge	23.00
Demand Rate	9.85/kW
All kWh	0.06134/kWh
General Service - Small (1kW <x<= (single="" 30kw)="" phase)<="" td=""><td>20.00</td></x<=>	20.00
Base/Customer Charge	20.00
Demand Rate	11.10/kW
1st 500 kWh	0.079/kWh
All Additional	0.05345/kWh
General Service - Small (1kW <x<= (3-phase)<="" 30kw)="" td=""><td></td></x<=>	
Base/Customer Charge	27.00
Demand Rate	11.10/kW
1st 500 kWh	0.079/kWh
General Service - Small (1kW <x<= 30kw)="" pumping<="" td=""><td></td></x<=>	
Base/Customer Charge	31.25
Demand Rate	9.85/kW
All kWh	0.06134/kWh
General Service - Medium (>30kW & <= 250kW)	
Base/Customer Charge	127.00
Demand Rate	13.45/kW
1st 500 kWh	0.05360/kWh
All Additional	0.05260/kWh
General Service - Medium (>30kW) - Pumping	
Base/Customer Charge	127.00
Demand Rate	9.85/kW
All kWh	0.06134/kWh
General Service - Large (> 250kW)	
Base/Customer Charge	287.00
Demand Rate	15.10/kW
All kWh	0.05015/kWh

Energy Rebate Schedule

Energy Star Rated Appliance

Whole House Fan

(per Terms and Conditions)	Rebate Amount
Air Source Heat Pump Replacement	\$250 - \$1,600
	Based on Upgrade or Conversion and Efficiency Rating
Ceiling Fans	\$20
Central Air Conditioner	\$350 - \$750
	Based on Efficiency Rating
Duel Fuel Heat Pump	\$1,400 - \$1,800
-	Based on Efficiency Rating
Ductless Heat Pump	\$600 - \$1,700
-	Based on Efficiency Rating and Unit Heads
ECM Furnace Blower	\$100
Ground Source Heat Pump	\$2,5 00
Heat Pump (Hybrid) Water Heater	\$1,000
Heat Tape Timer	\$100
Refrigerator	\$50
Smart Thermostat	\$75

\$75

Heber Light & Power Company 2023 Budget – Executive Summary (State Format)

	2021 Actual	2022 Budget	2022 Actual	2023 Budget
REVENUES	***	***	************	****
Electricity Sales	\$19,797,593	\$20,449,022	\$21,602,690	\$23,520,378
Electricity Sales - Jordanelle Connect Fees	1,334,051	1,281,652	1,142,043	1,894,620
Other / Miscellaneous Income	34,770 254,102	35,000 244,200	133,526 199,128	138,656 254,125
Total Revenues	\$21,420,516	\$22,009,874	\$23,077,387	\$25,807,779
	<i>\$\(\pi\)</i>	\$\frac{1}{2}\frac{1}{2	W2030773007	Ψ23,007,77
COST OF ELECTRIC SERVICE	(0.1(2.150)	(0.071.002)	(12 (10 175)	(12.045.507)
Power Purchases	(9,163,150)	(9,961,093)	(12,610,175)	(12,045,597)
Power Purchases - Jordanelle Salaries, Wages, Benefits (Unall	(1,270,502) (774,065)	(1,281,652) (1,314,050)	(1,142,043) (395,693)	(1,894,620) (951,383)
System Maintenance / Training	(3,837,114)	(3,978,167)	(4,750,443)	(4,138,377)
Depreciation (Unallocated)	(2,706,425)	(2,860,000)	(3,004,438)	(3,428,998)
Gas Generation	(1,116,349)	(1,558,519)	(1,898,660)	(1,971,015)
Other	(299,010)	(263,350)	(275,638)	(341,355)
Vehicle	(419,213)	(361,250)	(418,186)	(475,854)
Office	(131,914)	(144,710)	(141,962)	(190,711)
Energy Rebates	(27,549)	(150,000)	(40,524)	(150,000)
Professional Services	(133,927)	(172,000)	(231,565)	(214,097)
Materials	(130,298)	(134,380)	(252,471)	(206,077)
Building Expenses	(36,220)	(34,762)	(45,975)	(52,454)
Bad Debts	(11,439)	(15,000))	(15,576)	(16,040)
Total Operating Expenses	(20,057,175)	(22,228,933)	(25,223,349)	(26,076,578)
Operating Income	1,363,341	(219,059)	(2.145.063)	(268,797)
Operating Income less	4,069,766	2,640,941	(2,145,963) 858,476	2,960,199
Depreciation	4,007,700	2,040,741	030,470	2,700,177
Non-Operating Revenues (Expenses)				
Debt Service	(1,615,082)	(1,616,290)	(1,322,344)	(1,621,421)
Interest Income	80,566	36,000	276,314	1,466,334
Impact Fees	2,387,447	1,500,000	3,195,068	3,333,447
Contributions in aid of Construc	6,100,580	3,000,000	4,056,099	3,331,665
Dividends	(300,000)	(300,000)	(300,000)	(225,000)
OPERATING MARGIN	10,723,277	5,260,651	6,763,613	9,245,224
CAPITAL EXPENDITURES				
Generation - Hydro	2,169	25,000	118,836	65,000
Generation – Gas Plant	1,206,145	1,250,000	710,000	3,728,000
Distribution	4,405,746	5,810,000	8,897,722	1,785,000
Substation	5,921	11,181,000	2,400,000	16,126,000
Metering	57,559	114,400	115,989	18,400
Buildings	1,000,446	1,737,085	19,405	8,500,000
Vehicles	30,419	435,000	171,358	35,000
Tools	193,032	54,700	385,042	120,000
Technology – IT	109,686	585,000	471,046	230,000
Total Capital	7,011,123	21,187,185	13,289,398	30,607,400

Heber Light & Power Company 2023 Budget – Executive Summary (Actuals Format)

	2020 Actual	2021 Actual	2022 Actual	2023 Budget
REVENUES	#10 4F1 01 2	\$10.707.F02	#21 (02 (00	\$22.520.27 0
Electricity Sales Electricity Sales - Jordanelle	\$18,451,012 1,804,706	\$19,797,593 1,334,051	\$21,602,690 1,142,043	\$23,520,378 1,894,620
Connect Fees	37,400	34,770	133,526	138,656
Other / Miscellaneous Income	237,047	254,102	199,128	254,125
Total Revenues	\$20,530,165	\$21,420,516	\$23,077,387	\$25,807,779
COST OF ELECTRIC SERVICE				
Power Purchases	(8,618,521)	(9,163,150)	(12,610,175)	(12,045,597)
Power Purchases - Jordanelle	(1,804,707)	(1,270,502)	(1,142,043)	(1,894,620)
Salaries, Wages, Benefits (Unall	(1,350,939)	(774,065)	(395,693)	(951,383)
System Maintenance / Training	(3,530,574)	(3,837,114)	(4,750,443)	(4,138,377)
Depreciation (Unallocated)	(2,499,494)	(2,706,425)	(3,004,438)	(3,428,998)
Gas Generation	(702,432)	(1,116,349)	(1,898,660)	(1,971,015)
Other	(217,424)	(299,010)	(275,638)	(341,355)
Vehicle	(394,712)	(419,213)	(418,186)	(475,854)
Office	(137,590)	(131,914)	(141,962)	(190,711)
Energy Rebates	(39,655)	(27,549)	(40,524)	(150,000)
Professional Services	(138,018)	(133,927)	(231,565)	(214,097)
Materials	(137,546)	(130,298)	(252,471)	(206,077)
Building Expenses	(37,295)	(36,220)	(45,975)	(52,454)
Bad Debts	(16,004)	(11,439))	(15,576)	(16,040)
Total Operating Expenses	(19,624,911)	(20,057,175)	(25,223,349)	(26,076,578)
Operating Income	905,254	1,363,341	(2,145,963)	(268,797)
Operating Income less Depreciation	3,404,748	4,069,766	858,476	2,960,199
Non-Operating Revenues (Expenses)				
	(2.514.22.6)	(4, (4, 5, 0, 0, 0))	(4.222.244)	(4 (04 404)
Debt Service	(2,511,226)	(1,615,082)	(1,322,344)	(1,621,421)
Interest Income	253,314	80,566	276,314	1,466,334
Impact Fees	1,404,681	2,387,447	3,195,068	3,333,447
Contributions in aid of Construc	3,275,127	6,100,580	4,056,099	3,331,665
Dividends	(300,000)	(300,000)	(300,000)	(225,000)
OPERATING MARGIN	5,526,644	10,723,277	6,763,613	9,245,224
CAPITAL EXPENDITURES				
Generation - Hydro	54,720	2,169	118,836	65,000
Generation – Gas Plant	322,785	1,206,145	710,000	3,728,000
Distribution	2,781,296	4,405,746	8,897,722	1,785,000
Substation	0	5,921	2,400,000	16,126,000
Metering	95,231	57,559	115,989	18,400
Buildings	176,290	1,000,446	19,405	8,500,000
Vehicles	496,009	30,419	171,358	35,000
Tools	21,696	193,032	385,042	120,000
Technology – IT	50,361	109,686	471,046	230,000
Total Capital	3,998,388	7,011,123	13,289,398	30,607,400

Operating Expenditures Budget

Revenues

The 2023 electricity revenues are budgeted to increase 7.0% over the projected 2022 revenues. This represents a conservative estimate for the trended load growth and implementation of a rate increase adopted during 2022.

Revenues associated with Capital in Aid of Construction and Impact Fees are not included as these revenues are not regular and are typically subject to external economic conditions.

	2021 Actual	2022 Budget	2022 Actual	2023 Budget
REVENUES				
Electricity Sales	\$19,797,593	\$20,449,022	\$21,602,690	\$23,520,378
Electricity Sales - Jordanelle	1,334,051	1,281,652	1,142,043	1,894,620
Connect Fees	34, 770	35,000	133,526	138,656
Other / Miscellaneous Income	254,102	244,200	199,128	254,125
Total Revenues	\$21,420,516	\$22,009,874	\$23,077,387	\$25,807,779

Expenses

Power Purchased

Power Purchased expense is calculated by analyzing supply requirements, identifying the cost of supply from individual sources and adding contingency pricing for market fluctuations.

Wages and Board Compensation

Included in the wages and board compensation expense are amounts for the current complement of employees.

Board Compensation

Board Position	Stipend <u>Amount</u>
Chair	7,295.04
Member 1	5,703.84
Member 2	5,703.84
Member 3	5,703.84
Member 4	5,703.84
Member 5	<u>5,703.84</u>
	\$35,814.24
Committee Compensation	4,185.76

Repairs & Maintenance

Repairs and maintenance are anticipated to continue in 2023. Tree trimming costs will significantly decrease by \$500,000. Furthermore, the addition of 2 new employees is included in this budget thus increasing the overall maintenance and repair costs.

Travel & Training

To maintain the advanced technical knowledge required in the industry, various training initiatives for staff are included in the 2023 Budget.

Capital Expenditures Budget

The Capital Budget for 2023 totals \$30,607,400. Heber Light & Power anticipates utilizing revenue from energy sales, debt financing, capital in aid of construction and through impact fees to complete the 2023 capital program. In the event these resources are insufficient to meet these anticipated capital addition expenditures, Heber Light & Power has two other payment mechanisms at its disposal. The first, Heber Light & Power can use additional debt-financing in the event additional funds are required to complete the needed capital expansion projects. This, however, is limited to maintaining covenant requirements of existing debt. The second is through reserve accounts of which Heber Light & Power maintains two such funds. The first such fund is a contingency fund with a current balance of roughly \$6.1 million which is available to address certain large capital purchases and /or reserve requirements associated with internal generation, rate stabilization and power market escalation. The second such fund is a capital reserve fund meant to supply quick access to funds to complete major projects considered in the Company's current Strategic Plan.

Also included in the table below are principal payments relating to the Company's long-term debt.

Classification	<u>Expenditure</u>	Expenditure Impact CIAC				
Generation - Hydro	65,000	65,000				
Generation – Gas Plant	3,728,000	•				
Distribution	3,785,000	-	(2,000,000)	1,785,000		
Substation	18,126,000	(2,000,000)	-	16,126,000		
Metering	114,400	-	(96,000)	18,400		
Buildings	8,500,000	-	-	8,500,000		
Vehicles	35,000	-	-	35,000		
Tools	120,000	-	-	120,000		
Technology – IT	230,000	-	-	230,000		
	Т	Expenditures:	\$30,607,400			
	Principal Paym	ents on Long	-Term Debt:	791,322		
		Total Cash R	equirements:	\$31,494,722		
		Cash on Ha	nd:			
		2019 Bo	nd	3,784,491		
		2023 Bo	nd	32,259,954		
		Projects	Reserve	623,527		
	for Projects:	\$36,667,972				
Total Funds to Raise to Complete Capital Plan:				\$0		

Detailed capital project descriptions in support of these amounts are included on the following pages.

Heber Light & Power - Five Year Forecast and Capital Improvement Plan

						Projected	Cost (\$1,000	0)					Impact Fee	Impact Fee
Upcoming Projects	Prior	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total	Related %	Related \$
Buildings														
New Office Building - Phase 1 (Building)	376	8,500	2,500									11,376	43%	4,892
, , ,	370	231	2,300	-	-	-	-	-	-	-	-	231	0%	4,092
EV Charging System	-		-	-	-	-	-	-	-	-	-		0%	-
Plant AC Upgrades	-	65	-	-	-	-	-	-	-	-	-	65		-
Plant Analysis Fallouts	-	100	-	-	-	-	-	-	-	-	-	100	0%	-
Gas Plant Security Measures	-	15	-	50	-	-	-	-	-	-	-	65	0%	-
Generator Fire Suppression System	1,526	-	1,150	-	-	-	-	-	-	-	-	2,676	0%	-
Plant 1 Electrical Backroom Upgrades	-	-	50	-	-	-	-	-	-	-	-	50	0%	-
College Substation Perimeter Xeroscaping	-	-	10	-	-	-	-	-	-	-	-	10	0%	-
New Office Building - Phase 2 (Current Campus Modifications)	-	-	-	750	-	-	-	-	-	-	-	750	0%	-
Millflat Water Line Replacement	-	-	-	-	50	-	-	-	-	-	-	50	0%	-
New Office Building - Phase 3 (Site)		-		-		1,200					-	1,200	43%	516
	1,902	8,911	3,710	800	50	1,200	-	-	-	-	-	16,573		5,408
Generation														
Annual Generation Capital Improvements	_	50	50	50	50	50	50	50	50	50	50	500	0%	_ 1
Lower Snake Creek Plant Upgrade		50	5	5	5	5	5	50	5	5	5	50	0%	
Upper Snake Creek Capital Improvements	-	5	5	5	5	5	5	5	5	5	5	50	0%	-
	-	J	15	5	5	5	5	J E	5	J E	5		0%	-
Lake Creek Capital Improvements	-	100			3	3	3	3	3	3	3	60		-
Unit Overhauls	- 4.5	188	188	83	-	-	-	-	-	-	-	459	0%	-
Unit UREA Systems	15	800	385	-	-	-	-	-	-	-	-	1,200	100%	1,200
Unit Transfer New Cooling Systems	-	540	-	-	-	-	-	-	-	-	-	540	0%	
New Generation (Battery, Engine)	-	2,200	3,515	-	-	-	-	-	-	-	-	5,715	100%	5,715
Plant Hydraulic System Upgrade	-	-	50	50	-	-	-	-	-	-	-	100	0%	-
Plant 1	-	-	-	7,000	3,000	2,500	-	2,500	-	2,500	2,500	20,000	100%	20,000
Gas Plant 2 XFMR Upgrade	-	-	-	500	-	-	-	-	-	-	-	500	0%	-
Lake Creek Bearing Replacement	-	-	-	10	-	-	-	-	-	-	-	10	0%	-
Mobile Standby Generator		-	-	-	66	-	-	-	-	-	-	66	0%	
	15	3,793	4,213	7,708	3,131	2,565	65	2,565	65	2,565	2,565	29,250		26,915
Lines														
Underground System Improvements		150	150	150	150	150	150	150	150	150	150	1,500	0%	
Aged & Environmental Distribution Replacement/Upgrade	-	150	150	150	150	150	150	150	150	150	150	1,500	0%	-
Fault Indicator - Underground System	-	10	10	10	10	10	10	10	10	10	10	100	0%	-
Annexation Asset Purchase	_					25	25							250
	-	25	25	25	25	25	25	25	25	25	25	250	100%	250
Install Voltage Regulators at Timber Lakes Gate	-	100	-	-	-	-	-	-	-	-	-	100	100%	100
Heber Substation Additional Circuits (South & West)	-	300	-	-	-	-	-	-	-	-	-	300	100%	300
Tie line from 305 to 402 to 303	_	350	-	-	-	-	-	-	-	-	-	350	100%	350
Rebuild PR201_Main Street to Burgi Lane	771	700	-	-	-	-	-	-	-	-	-	1,471	100%	1,471
Fire Mitigation - Single Phase Reclosers	-	-	45	-	-	-	-	-	-	-	-	45	0%	-
Provo River Substation Get Aways Reconnect to New Site	-	-	450	-	-	-	-	-	-	-	-	450	100%	450
Additional Circuits out of College to South and East	-	-	350	204	-	1,000	-	-	-	-	-	1,554	100%	1,554
Additional Circuits out of Jailhouse to the East	-	-	300	-	-	-	-	-	-	-	-	300	100%	300
Load to Parsons (Reconductor)	-	-	-	-	100	-	-	-	-	-	-	100	0%	-
Reconductor Heber City Main 600 S to 1000 S	-	-	-	-	100	-	-	-	-	-	-	100	100%	100
Midway Substation - Get Aways	-	-	-	-	160	-	-	-	-	-	-	160	50%	80
Reconductor Pine Canyon Road - Midway	-	-	-	-	180	-	-	-	-	-	-	180	60%	108
Airport Road Rebuild & Loop	-	_	-	-	550	_	_	-	-	_	-	550	100%	550
Reconductor JH502/503_Old Mill Drive - 800 South to 1200 South		_	_	_	_	529					_	529	100%	529

Heber Light & Power - Five Year Forecast and Capital Improvement Plan

						Projected	Cost (\$1,000	0)					Impact Fee	Impact Fee
Upcoming Projects	Prior	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total	Related %	Related \$
New Circuit to Hwy 32	-	-	-	-	-	720	_	-	-	-	-	720	100%	720
Jailhouse Tap Transmission Line and East Extension	-	-	-	-	-	1,000	2,900	-	-	-	-	3,900	100%	3,900
Reconductor MW101/102 from 4/0 to 477	-	-	-	-	-	-	938	-	-	-	-	938	100%	938
Rebuild CL402_600 West to Tate Lane	-	-	-	-	-	-	-	1,296	-	-	-	1,296	100%	1,296
	771	1,785	1,480	539	1,425	3,584	4,173	1,631	335	335	335	16,393		11,700
Substations														
2nd Point of Interconnect Substation	7,196	16,062	-	-	-	-	-	-	-	-	-	23,258	70%	16,281
Replacement Recloser for Joslyn Reclosers	-	25	-	-	-	-	-	-	-	-	-	25	0%	-
Battery Replacement Program		10	-	-	-	-	-	-	-	-	-	10	0%	-
Heber Nitrogen Regulator Upgrade	-	18	-	-	-	-	-	-	-	-	-	18	0%	-
Midway Recloser Upgrade	-	11	-	-	-	-	-	-	-	-	-	11	0%	-
Cloyes LTC Rebuild	-	-	40	-	-	-	-	-	-	-	-	40	0%	-
Heber Relay Upgrade	-	-	30	-	35	-	-	-	-	-	-	65	0%	-
Jailhouse Fence Replacement	-	-	-	129	-	-	-	-	-	-	-	129	0%	-
Midway Fence Replacement	-	-	-	50	-	-	-	-	-	-	-	50	0%	-
Midway Substation - High Side Rebuild	-	-	-	-	-	2,656	-	-	-	-	-	2,656	90%	2,390
Northeast POD Substation	-	-	-	-	-	12	-	5,000	10,000	-	-	15,012	100%	15,012
East Substation	2,400	-	-	-	-	-	2,000	3,772	-	-	-	8,172	100%	8,172
	9,596	16,126	70	179	35	2,668	2,000	8,772	10,000	-	-	49,446		41,855
Annual IT Upgrades	_	120	120	85	60	60	60	60	60	60	60	- 745	0%	_
Annual OT Upgrades	_	30	30	30	30	30	30	30	30	30	30	300	0%	_
Smart Grid Investment	_	10	10	10	10	10	10	10	10	10	10	100	0%	_
AMI Tower - North Village	_	70	_	140	_	_	_	_	_	_	-	210	100%	210
Fiber Improvements	-	_	-	_	200	-	_	_	-	-	-	200	0%	_
1	-	230	160	265	300	100	100	100	100	100	100	1,555		3,110
A LT LOT : . D. L		120	402	25	250							570	007	
Annual Tool & Equipment Purchases	-	120	183	25	250	-	-	-	-	-	-	578	0% 0%	-
Metering		60	- 40	-	-	-	-	-	-	-	-	60	0%	-
Substations Distribution		14	40	-	- 250	-	-	-	-	-	-	54		-
Generation		46	143	25	250	-	-	-	-	-	-	464	0%	-
		-	-	-	-	-	-	-	-	-	-	-	007	
Facilities		-	-	-	-	-	-	-	-	-	-	-	0%	-
Annual Vehicle Program	-	35	830	970	-	570	_	-	-	_	_	2,405	0%	_
Fleet Vehicle		35	190	70	-	70	_	-	-	-	_	365	0%	_
Line/Bucket Truck		-	600	300	-	300	_	_	-	-	_	1,200	0%	_
Service Truck		_	-	600	-	200	_	_	-	-	_	800	0%	_
Trailer		-	40	-	-	-	-	-	-	-	-	40	0%	-
	12,284	21 000	10 646	10 496	5 101	10 697	6 220	12 060	10 500	3 000	3 000	116 200		00 000
	12,284	31,000	10,646	10,486	5,191	10,687	6,338	13,068	10,500	3,000	3,000	116,200	-	88,988



Buildings

- 1) New Office Building
- 2) EV Charging Systems
- 3) Plant AC Upgrades
- 4) Plant Analysis Fallouts
- 5) Gas Plant Security Measures
- 5) Generator Fire Suppression System
- 6) Plant 1 Electrical Upgrades
- 7) College Substation Perimeter Xeriscaping
- 8) New Office Building Phase 2 (Current Campus Modifications)
- 9) Millflat Water Line Replacement
- 10) New Office Building Phase 3 (Site Improvements)

Project Analysis Form

Project Name: New Office Building

Project Driver: Upgrade

Purpose & Necessity:

Priority Level: Medium

Heber Light & Power has outgrown the existing work space for administrative operations. In addition, the building is older and not ADA compliant. Furthermore the division of Administration from Operations has made communications less-effective between departments. The building is currently surrounded on all four sides with rights-of-ways for other entities which causes expansion limitations. Parking for employees and customers is extremely limited. Finally, numerous secondary elements such as IT structure, and building security cannot be adequately addressed in the current state.

Risk Assessment:

Efficiency is the main advantage to combining all of the administrative functions under one roof. In addition, by remaining non-compliant with appropriate ADA standards, the company remains at risk of not accommodating customer needs. Furthermore the transition to 138kV service in the valley also opens the company to additional cyber-security scrutiny and controls. The current building set-up will require extensive adjustments to obtain compliance with NERC CIPS requirements.

	2020	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	2025	<u>Overall</u>
Internal Labor	6,527.83	1,270.37	1,145.02	12,500.00	23,000.00	-	44,443.22
Materials	-	-	-	1,500.00	2,500.00	-	4,000.00
Subcontractor	69,585.60	25,341.45	272,571.30	8,486,000.00	2,474,500.00	-	11,327,998.35
Miscellaneous	-	-	-	-	-	-	-
(CIAC) Reim				-	_		
Subtotal:	\$ 76,113.43	\$ 26,611.82	\$ 273,716.32	\$ 8,500,000.00	\$ 2,500,000.00	\$ -	\$ 11,376,441.57
Impact Fee %	43%	43%	43%	43%	43%	43%	
Net Amount:	\$43,384.66	\$15,168.74	\$ 156,018.30	\$4,845,000.00	\$ 1,425,000.00	\$ -	\$ 6,484,571.69

Project Analysis Form

Project Name:	EV Charging Systems
Project Driver:	Upgrade
Priority Level:	Medium

Purpose & Necessity:

Electric vehicles are beginning to become more prevalent on our system. The installation of 6 strategically placed charging stations throughout the territory have proven to be useful to the company. These chargers are level 2 type chargers. The State of Utah has received funds through the Investment Recovery Act to partner with local electric companies to expand the national fast charger network. Heber Light & Power has submitted the paperwork and is awaiting notice of a grant (30%) to assist in the installation of a charger at a local place of business. The business has been approached and is looking forward to partnering with HLP on this charger install.

Risk Assessment:

Without this project, HLP will continue to see vendors selling our product at a mark-up.

	<u>2023</u>	2	<u> 2024</u>	2	<u>025</u>	2	<u>026</u>	20	<u>)27</u>	2	<u>028</u>	Overall
Internal Labor	12,000.00		-		-		-		-		-	12,000.00
Materials	179,000.00		-		-		-		-		-	179,000.00
Subcontractor	30,000.00		-		-		-		-		-	30,000.00
Miscellaneous	10,000.00		-		-		-		-		-	10,000.00
Grant	(69,300.00)		-		-						-	(69,300.00)
Subtotal:	\$ 161,700.00	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 161,700.00
Impact Fee %	0%											
Net Amount:	\$ 161,700.00	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 161,700.00

Project Analysis Form

Project Name:	Plant AC Upgrades
Project Driver:	Upgrade
Priority Level:	<u>High</u>

Purpose & Necessity:

The generation plants are presently cooled through the use of numerous evaporative coolers. These coolers are prone to failure and inefficient due to their advancing age. This project would provide for the replacement of multiple evaporative coolers with a more energy efficient newer evaporative cooler. These updates will happen over the course of multiple years. The first such upgrade happened in 2019. Each year an additional set of coolers will be replaced until all have been taken care of. This represents the last such project as the cooling system is transferred from Plant 1 to Plant 3.

Risk Assessment:

Generators require cooling in order to maintain optimal efficiency and reduce the risk of fire caused by excessive heat.

	<u>2023</u>	<u>2</u>	<u>024</u>	<u>2</u>	<u>025</u>	<u>2</u>	<u>026</u>	<u>2</u>	027	2	<u>028</u>	<u>Overall</u>
Internal Labor	1,087.00		-		-		-		-		-	1,087.00
Materials	1,100.00		-		-		-		-		-	1,100.00
Subcontractor	62,813.00		-		-		-		-		-	62,813.00
Miscellaneous	-		-		-		-		-		-	-
(CIAC) Reim	-				-		-		-		-	-
Subtotal: \$	65,000.00	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 65,000.00
Impact Fee %	0%		0%		0%		0%		0%		0%	0%
Net Amount: _\$	65,000.00	\$	_	\$	-	\$	-	\$	-	\$	-	\$ 65,000.00

Project Analysis Form

Project Name:	Plant Analysis Fallouts
Project Driver:	Upgrade
Priority Level:	High

Purpose & Necessity:

Plant 1 is in need of requiring significant improvements if it is to continue to function as a power plant. In performing a cost-benefit analysis of said improvements, the decision made is to not undertake such. Rather it will be to convert the building into more of a generator repair shop and warehouse for generator parts/toolroom. Although this conversion has a cost associated with it, the amount is significantly less than to prepare the building for continued generation service.

Risk Assessment:

If this work is not undertaken and the existing generators transferred to other plants, either the Company must take on unwise financial costs or lose production from three existing generators.

	2023	<u>2</u>	024	2	2025	<u>2</u>	026	2027	2	028	<u>Overall</u>
Internal Labor	25,000.00		-		-		-	-		-	25,000.00
Materials	75,000.00		-		-		-	-		-	75,000.00
Subcontractor	-		-		-		-	-		-	-
Miscellaneous	-		-		-		-	-		-	-
(CIAC) Reim			-		-		-	 -		-	-
Subtotal:	\$ 100,000.00	\$	-	\$	-	\$	-	\$ -	\$	-	\$ 100,000.00
Impact Fee %	0%		0%		0%		0%	0%		0%	0%
Net Amount:	\$100,000.00	\$	-	\$		\$	-	\$ -	\$		\$ 100,000.00

Project Analysis Form

Project Name:	Gas Plant Security
Project Driver:	Upgrade
Priority Level:	Medium

Purpose & Necessity:

HLP has been in the process of installing security access controls on all HLP facilities. The generation plants are the next in line to receive such security upgrades.

Risk Assessment:

Uncontrolled access is currently available to anyone that is able to penetrate the exterior fence of the campus. Such access could place the generation fleet at an unacceptable level of risk of tampering and potential destruction.

	<u>2023</u>	2	<u>024</u>	<u>2025</u>	2	<u>026</u>	<u>2</u>	<u>027</u>	<u>2</u>	<u>028</u>	Overall
Internal Labor	2,000.00		-	8,000.00		-		-		-	10,000.00
Materials	10,000.00		-	30,000.00		-		-		-	40,000.00
Subcontractor	3,000.00		-	12,000.00		-		-		-	15,000.00
Miscellaneous	-		-	-		-		-		-	-
(CIAC) Reim	-		-	-				-		-	-
Subtotal:	\$ 15,000.00	\$	-	\$ 50,000.00	\$	-	\$	-	\$	-	\$ 65,000.00
Impact Fee %	0%		0%	0%		0%		0%		0%	0%
Net Amount:	\$ 15,000.00	\$	-	\$ 50,000.00	\$	-	\$	-	\$	-	\$ 65,000.00

Project Analysis Form

Project Name: Ge	enerator Fire Suppression System
Project Driver: Sa	fety

Priority Level: Medium

Purpose & Necessity:

Small fires are occasionally generated on and around the generators as a result of the excessive amounts of heat, fuel and available catalysts. As a result, the dispatchers and generation employees are using handheld extinguishing tools to extinguish these fires when they arise. Our insurance reviews are frequently critical of the lack of suppression systems on our generators and thus this project will increase safety as well as increase our insurability.

Plant 2: \$1,150,000 Plant 3 phase 1: \$888,107

Plant 3 phase 2: \$638,220

Risk Assessment:

Potential exists to have a major fire that either drastically damages the structure, equipment, or both. The damage can result from the fire itself or from the firefighting methods that will be employed by the local fire department with their water-based fighting technology. A larger risk exists in that employees are typically called upon to be the first line of defense to which they are woefully under supplied and un-trained.

	2020	<u>2021</u>	2022	<u>2023</u>	<u>2024</u>	<u>2025</u>	Overall
Internal Labor	1,529.67	2,077.16	1,350.00	-	3,000.00	-	7,956.83
Materials	17.25	2,749.76	1,200.00	-	1,500.00	-	5,467.01
Subcontractor	328,191.65	553,541.65	635,670.00	-	1,145,500.00	-	2,662,903.30
Miscellaneous	-	-	-	-	-	-	-
(CIAC) Reim							
Subtotal:	\$ 329,738.57	\$ 558,368.57	\$ 638,220.00	\$ -	\$ 1,150,000.00	\$ -	\$ 2,676,327.14
Impact Fee %	0%	0%	0%	0%	0%	0%	0%
Net Amount:	\$329,738.57	\$558,368.57	\$ 638,220.00	\$ -	\$ 1,150,000.00	\$ -	\$2,676,327.14

Project Analysis Form

Project Name:	Plant 1 Electrical Upgrade
Project Driver:	Upgrade
Priority Level:	Medium

Purpose & Necessity:

The electrical system in Plant 1 reflects multiple decades of different generator types and configurations. As a result there is legacy wiring throughout the plant that is in the way of current operations. In addition, some of the electrical equipment is rather aged and is in need of an upgrade. Furthermore, the electrical panel is overloaded and could use additional space for plant operations.

Risk Assessment:

Electrical shortages that will limit the effectiveness of the plant as well as run the risk of equipment failure due to overloaded circuits. The largest risk is that of an electrical fire.

	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>Overall</u>
Internal Labor	-	_	-	-	-	-	-
Materials	-	40,000.00	-	-	-	-	40,000.00
Subcontractor	-	10,000.00	-	-	-	-	10,000.00
Miscellaneous	-	-	-	-	-	-	-
(CIAC) Reim	-			_		_	
Subtotal:	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00
Impact Fee %	0%						0%
Net Amount:	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00

Project Analysis Form

Project Name: College Substation Perimeter Xeriscaping

Project Driver: Upgrade

Priority Level: Medium

Purpose & Necessity:

Years of erosion and lack of attention has the surrounding gravel at the College Substation needing a refresh.

Risk Assessment:

Without this project, further deterioration at the site will occur and lead to potential for unauthorized access into the station by animals.

	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>Overall</u>
Internal Labor	-	-	-	-	-	-	-
Materials	-	-	-	-	-	-	-
Subcontractor	-	10,000.00	-	-	-	-	10,000.00
Miscellaneous	-	-	-	-	-	-	-
(CIAC) Reim	-					_	
Subtotal:	\$ -	######	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00
Impact Fee %	0%						0%
Net Amount:	\$ -	######	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00

Project Analysis Form

Project Name: New Office Building - Phase 2 (Current Campus Modifications)

Project Driver: Upgrade

Priority Level: High

Purpose & Necessity:

Upon moving into the new office building, adjustments will need to be made to the existing campus. The operations center will need to be renovated to be a warehouse only with few office spaces for the limited warehousemen. The line shop will need to be dealt with so as to serve in a better capacity. Cold storage will need to be torn down and the space leveled to match existing grade.

Risk Assessment:

Continue to have less than desirable warehousing capabilities as well as dilapidated and in-effective/unsafe structures on the site.

	20	023	<u>20</u> :	<u>24</u>	2	<u>025</u>	<u>2</u> (<u>)26</u>	2	<u>027</u>	20	<u>)28</u>		<u>Overall</u>	
Internal Labor		-	25,	00.00		-		-		-		-		25,000.00	
Materials		-		-		-		-		-		-		-	
Subcontractor		-	725,	00.00		-		-		-		-	725,000.00		
Miscellaneous		-		-		-		-		-		-		-	
(CIAC) Reim		-				-		-		-		-		-	
Subtotal:	\$	-	\$ 750,	00.00	\$	-	\$	-	\$	-	\$	-	\$	750,000.00	
Impact Fee %		0%		0%		0%		0%		0%		0%		0%	
Net Amount:	\$	-	\$ 750,0	00.00	\$	-	\$	-	\$	-	\$	-	\$	750,000.00	

Project Analysis Form

Project Name:	Millflat Water Line Replacement
Project Driver:	Replacement
Priority Level:	High

Purpose & Necessity:

The main water line that feeds the Upper Snake Creek and ultimately the Lower Snake Creek Hydro plants is in serious need of replacement. As it currently stands, the line is old and exposed to damage by vehicles and the Forest Service as they access the upper reaches of Snake Creek Canyon.

Risk Assessment:

Risk exists that given the right damage instance, loss of the use of both hydro plants will occur. This loss will lead to the curtailment of production which would then result in replacement energy being purchased on the spot market.

	2	2023	2	<u>024</u>	<u>2025</u>			<u>2026</u>	2	027	2	028	<u>Overall</u>		
Internal Labor		-		-		-		-		-		-		-	
Materials		-		-		-		-		-		-		-	
Subcontractor		-		-		-		50,000.00		-		-		50,000.00	
Miscellaneous		-		-		-		-		-		-		-	
(CIAC) Reim		-		-		-		-		-		-		-	
Subtotal:	\$	-	\$	-	\$	-	\$	50,000.00	\$	-	\$	-	\$	50,000.00	
Impact Fee %		0%												0%	
Net Amount:	\$		\$	-	\$	-	\$ 5	50,000.00	\$	-	\$	-	\$	50,000.00	

Project Analysis Form

Project Name:	New Office Building - Phase 3 (Site)
Project Driver:	Upgrade
Priority Level:	High

Purpose & Necessity:

The new building project does not include the completion of the site improvements for the entire site. This project has been delayed to provide ample time to make additional infrastructure adjustments so as to minimize disruptions to the new site during that adjustment period.

Risk Assessment:

Site adjustments will need to be made so as to limit the risk of fleet vehicles becoming mired in the muck. Additional mobility of certain equipment necessary to move equipment and materials around will be impacted.

	2	2023	2	2024		<u>2025</u>	2	026	2	027	<u>2</u>	<u>028</u>	<u>Overall</u>
Internal Labor		-		-		13,000.00		-		-		-	13,000.00
Materials		-		-		-		-		-		-	-
Subcontractor		-		-		1,187,000.00		-		-		-	1,187,000.00
Miscellaneous		-		-	-			-				-	-
(CIAC) Reim				-		-		-				-	-
Subtotal:	\$	-	\$	-	\$	1,200,000.00	\$	-	\$	-	\$	-	\$ 1,200,000.00
Impact Fee %		43%		43%		43%		43%		43%		43%	43%
Net Amount:	\$	-	\$	-	\$	684,000.00	\$	-	\$	_	\$	-	\$ 684,000.00



Generation

- 1) Annual Generation Capital Improvements
- 2) Lower Snake Creek Plant Upgrade
- 3) Upper Snake Creek Capital Improvements
- 4) Lake Creek Capital Improvements
- 5) Unit Overhauls
- 6) Unit UREA Systems
- 7) Unit Transfer New Cooling Systems
- 8) New Generation Assets
- 9) Plant Hydraulic System Upgrade
- 10) Plant 1 Replacement
- 11) Gas Plant 2 Transformer Upgrade
- 12) Lake Creek Bearing Replacement
- 13) Mobile Standby Generator

Project Analysis Form

Project Name:	Capital Improvements - Generation
Project Driver:	Reliability
Priority Level:	High

Purpose & Necessity:

Each year various generation related assets are needed in order to prolong the life, meet additional environmental requirements, and increase capacity. As such a blanket amount is approved in order to increase response time when upgrades are required. Furthermore it eliminates the multiple approvals that could present themselves during the course of a year for minor capital asset additions.

Risk Assessment:

Equipment will wear down to a point of non-function thus requiring additional expense to restore them to functionality again. An additional risk is that of an environmental penalty or sanction resulting from tardiness installing needed equipment.

	2023	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	2028	<u>Overall</u>
Internal Labor	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00		- 50,000.00
Materials	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00		- 200,000.00
Subcontractor	-	-	-	-	-		
Miscellaneous	-	-	-	-	-		
(CIAC) Reim	-						<u> </u>
Subtotal: \$	50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$	- \$ 250,000.00
Impact Fee %	0%	0%	0%	0%	0%		0%
Net Amount: _\$	50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$ 50,000.00	\$	\$ 250,000.00

Project Analysis Form

Project Name:	Lower Snake Creek Plant Upgrade
Project Driver:	Reliability
Priority Level:	Medium

Purpose & Necessity:

Each year various generation related assets are needed in order to prolong the life, meet additional environmental requirements, and increase capacity. As such a blanket amount is approved in order to increase response time when upgrades are required. Furthermore it eliminates the multiple approvals that could present themselves during the course of a year for minor capital asset additions.

Risk Assessment:

The facility will become unusable and thus eliminate the generating capacity that it provides to our system.

	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	2	028	Overall
Internal Labor	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00		-	5,000.00
Materials	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00		-	20,000.00
Subcontractor	-	-	-	-	-		-	-
Miscellaneous	-	-	-	-	-		-	-
(CIAC) Reim	-	-	-	_			-	_
Subtotal:	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$	-	\$ 25,000.00
Impact Fee %	0%	0%	0%	0%	0%			
Net Amount:	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$		\$ 25,000.00

Project Analysis Form

Project Name:	Upper Snake Creek Plant Upgrade
Project Driver:	Reliability
Priority Level:	Medium

Purpose & Necessity:

Each year various generation related assets are needed in order to prolong the life, meet additional environmental requirements, and increase capacity. As such a blanket amount is approved in order to increase response time when upgrades are required. Furthermore it eliminates the multiple approvals that could present themselves during the course of a year for minor capital asset additions.

Risk Assessment:

The facility will become unusable and thus eliminate the generating capacity that it provides to our system.

	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	2	028	<u>Overall</u>
Internal Labor	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00		-	5,000.00
Materials	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00		-	20,000.00
Subcontractor	-	-	-	-	-		-	-
Miscellaneous	-	-	-	-	-		-	-
(CIAC) Reim	-	 -	 -	 -	-		-	_
Subtotal:	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$	-	\$ 25,000.00
Impact Fee %	0%	0%	0%	0%	0%			
Net Amount:	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$	-	\$ 25,000.00

Project Analysis Form

Project Name:	Lake Creek Improvements
Project Driver:	Reliability
Priority Level:	Medium

Purpose & Necessity:

Each year various generation related assets are needed in order to prolong the life, meet additional environmental requirements, and increase capacity. As such a blanket amount is approved in order to increase response time when upgrades are required. Furthermore it eliminates the multiple approvals that could present themselves during the course of a year for minor capital asset additions.

Risk Assessment:

The facility will become unusable and thus eliminate the generating capacity that it provides to our system.

	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	2	028	Overall
Internal Labor	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00		-	5,000.00
Materials	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00		-	20,000.00
Subcontractor	-	10,000.00	-	-	-		-	10,000.00
Miscellaneous	-	-	-	-	-		-	-
(CIAC) Reim	-	 -	-	-			-	-
Subtotal: \$	5,000.00	\$ 15,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$	-	\$ 35,000.00
Impact Fee %	0%	0%	0%	0%	0%			0%
Net Amount: \$	5,000.00	\$ 15,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$	-	\$ 35,000.00

Project Analysis Form

Project Name: Unit Overhauls
Project Driver: Reliability

Purpose & Necessity:

Priority Level: Medium

The generating units are operated as needed until a requisite number of engine hours have been expired. As a measure of standard preventative maintenance, the engine is taken out of service and the engine is overhauled. The following engines are scheduled to reach their operating hours as follows:

Unit 4 - 2023 Unit 1&2 - 2024

Risk Assessment:

Equipment will wear down to a point of non-function thus requiring additional expense to restore them to functionality again. An additional risk is that of an untimely outage of either of these two units. By scheduling the overhaul, control of the outage/loss of production can be managed.

	2023	<u>2024</u>	<u>2025</u>	2026	2	2027	2028	Overall
Internal Labor	8,000.00	8,000.00	8,000.00	-		-	-	24,000.00
Materials	-	-	-	-		-	-	-
Subcontractor	180,000.00	180,000.00	75,000.00	-		-	-	435,000.00
Miscellaneous	-	-	-	-		-	-	-
(CIAC) Reim	_	_	_	-		-	 -	
Subtotal:	\$ 188,000.00	\$ 188,000.00	\$ 83,000.00	\$ -	\$	-	\$ -	\$ 459,000.00
Impact Fee %	0%	0%	0%	0%		0%	0%	0%
Net Amount:	\$ 188,000.00	\$ 188,000.00	\$ 83,000.00	\$ _	\$	-	\$ 	\$ 459,000.00

Project Analysis Form

Project Name:	Unit UREA Systems
Project Driver:	Growth
Priority Level:	Medium

Purpose & Necessity:

The most recent Emissions Analysis undertaken by the State has shown that UREA systems need to be installed on certain units to comply with the Company Operating Air Permit. This project will see that these are completed and the Company is in full compliance with the State requirements.

Risk Assessment:

Heber Light & Power will be unable to meet the required air quality permit, thus shutting down the internal production undertaken by HLP.

	2022	<u>2023</u>	<u>2024</u>	<u> 2025</u>	2	<u> 2026</u>	2	2027	<u>Overall</u>
Internal Labor	4,000.00	15,000.00	5,000.00	-		-		-	24,000.00
Materials	8,000.00	640,000.00	200,000.00	-		-		-	848,000.00
Subcontractor	3,000.00	145,000.00	180,000.00	-		-		-	328,000.00
Miscellaneous	-	-	-	-		-		-	-
(CIAC) Reim	-		-	 -		-			_
Subtotal:	\$ 15,000.00	\$ 800,000.00	\$ 385,000.00	\$ -	\$	-	\$	-	\$ 1,200,000.00
Impact Fee %	100%	100%	100%	100%		100%		100%	100%
Net Amount:	\$ -	\$ -	\$ _	\$ -	\$	-	\$	_	\$ -

Project Analysis Form

Project Name:	Unit Transfer New Cooling System
Project Driver:	Growth
Priority Level:	Medium

Purpose & Necessity:

By undertaking to relocate the units out of Plant 1, new radiators are needed to cool the units in their new locations/configurations.

Risk Assessment:

Heber Light & Power will be unable to install the existing radiators as well as run the risk of not operating the units due to inadequate cooling.

	<u>2023</u>	2	<u>024</u>	2	<u>025</u>	2	<u>026</u>	2	027	2	<u>028</u>	<u>Overall</u>
Internal Labor	8,000.00		-		-		-		-		-	8,000.00
Materials	485,000.00		-		-		-		-		-	485,000.00
Subcontractor	47,000.00		-		-		-		-		-	47,000.00
Miscellaneous	-		-		-		-		-		-	-
(CIAC) Reim			-		-		-		-		-	-
Subtotal:	\$ 540,000.00	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 540,000.00
Impact Fee %	0%		0%		0%		0%		0%		0%	0%
Net Amount:	\$540,000.00	\$		\$	-	\$		\$		\$		\$ 540,000.00

Project Analysis Form

Project Name:	New Generation
Project Driver:	Growth
Priority Level:	Medium

Purpose & Necessity:

The current generation portfolio will be heavily strained by 2025 without the procurement of other generating sources. Load growth is projected to be regular and consistent. The generator portfolio is used regularly to defer the market risk that is inherent with the increasing resource needs of the company. The company is working with the Caterpillar and Wheeler organizations to install a battery bank in 2022/2023, as well as looking at a new test engine in 2023. These combined with Unit 5 replacement will potentially come out of the test window and need to be paid for at said time.

Risk Assessment:

Heber Light & Power is regularly attempting to diversify the generation portfolio. Without the acquisition of additional resources, the Company will be forced to purchase more energy from the market at the prevailing rates which may not favor the Company.

	<u>2023</u>	<u>2024</u>	<u>2025</u>	2	<u> 2026</u>	2	<u> 2027</u>	2	<u> 2028</u>	<u>O</u>	<u>verall</u>
Internal Labor	3,000.00	18,000.00	-		-		-		-		21,000.00
Materials	2,170,000.00	3,420,000.00	-		-		-		-	5,5	90,000.00
Subcontractor	27,000.00	77,000.00	-		-		-		-	1	04,000.00
Miscellaneous	-	-	-		-		-		-		-
(CIAC) Reim	-		 _				-		-		-
Subtotal:	\$ 2,200,000.00	\$ 3,515,000.00	\$ -	\$	-	\$	-	\$	-	\$ 5,7	15,000.00
Impact Fee %	100%	100%	100%		100%		100%		100%		100%
Net Amount:	\$ -	\$ -	\$ 	\$		\$		\$	-	\$	-

Project Analysis Form

Project Name:	Plant Hydraulic Upgrade
Project Driver:	Growth
Priority Level:	Low

Purpose & Necessity:

Both the Lake Creek and Upper Snake Creek plants are showing signs of wear on their hydraulic equipment. Similar to an engine overhaul, these generators need to have some of their hydraulic equipment either replaced or repaired to extend the life of the unit.

Risk Assessment:

Without these repairs, the units themselves will continue to operate into a failure state. At that point the plants will be offline and providing no value to the company.

	2	<u>023</u>	<u>2024</u>	<u>2025</u>	2	026	2	027	2	028	Overall
Internal Labor		-	2,500.00	2,500.00		-		-		-	5,000.00
Materials		-	-	-		-		-		-	-
Subcontractor		-	47,500.00	47,500.00		-		-		-	95,000.00
Miscellaneous		-	-	-		-		-		-	-
(CIAC) Reim		-		-				-		-	_
Subtotal:	\$	-	\$ 50,000.00	\$ 50,000.00	\$	-	\$	-	\$	-	\$ 100,000.00
Impact Fee %		0%	0%	0%		0%		0%		0%	0%
Net Amount:	\$		\$ 50,000.00	\$ 50,000.00	\$	_	\$	-	\$		\$ 100,000.00

Project Analysis Form

Project Name: Plant 1 Replacement	
Project Driver: Upgrade	
Priority Level: Low	

Purpose & Necessity:

As Plant 1 is converted to other purposes, the plant itself will need to be replaced. This project will build a new plant on the end of the new office building as well as install a series of new units to provide heat to the building and additional generation capacity to the system.

Risk Assessment:

Less generation ability lends additional exposure to the market volatility.

	2	<u>023</u>	2	<u>024</u>	<u>2025</u>		2	<u>026</u>	2	027	2	028	Ove	<u>erall</u>
Internal Labor		-		-	15,000.0	0		-		-		-	1	5,000.00
Materials		-		-	-			-		-		-		-
Subcontractor		-		-	19,985,000.0	0		-		-		-	19,98	5,000.00
Miscellaneous		-		-	-			-		-		-		-
(CIAC) Reim					-					-				_
Subtotal:	\$	-	\$	-	\$ 20,000,000.0	0	\$	-	\$	-	\$	-	\$ 20,00	0,000.00
Impact Fee %		0%		0%	100	%		0%		0%		0%		
Net Amount:	\$		\$		\$ -		\$		\$	-	\$		\$	

Project Analysis Form

Project Name:	Gas Plant 2 Transformer Upgrade
Project Driver:	Growth
Priority Level:	Low

Purpose & Necessity:

The current transformer is only rated for 7 MW. With the replacement of Unit 5 with a new generator and the placement of Unit 4 in Unit 6's slot, additional generator load will require an upgraded transformer capable of handling 10 MW.

Risk Assessment:

The largest risk associated with the failure to complete this project is the inability to transform the energy produced by units 4, 5, 7, and 8. Projected loads will not be adequately met by the company unless the generator portfolio is maintained at the proper level.

	2	023	2	<u>024</u>	<u>20</u>	<u> 25</u>	2	<u>026</u>	2	027	20	028		Overall
Internal Labor		-		-	45,	00.00		-		-		-		45,000.00
Materials		-	-		455,000.00		-		-		-		455,000.00	
Subcontractor		-		-		-		-		-		-		-
Miscellaneous		-	-		-		-		-		-		-	
(CIAC) Reim														-
Subtotal:	\$	-	\$	-	\$ 500,	00.00	\$	-	\$	-	\$	-	\$	500,000.00
Impact Fee %		0%		0%		0%		0%		0%		0%		0%
Net Amount:	\$		\$		\$ 500,0	00.00	\$		\$		\$	-	\$.	500,000.00

Project Analysis Form

Project Name:	Lake Creek Bearing Replacement
Project Driver:	Upgrade
Priority Level:	<u>High</u>

Purpose & Necessity:

The bearing on the Lake Creek plant is showing signs of aging and normal wear. In order to extend the life of this plant, the bearing will need to be replaced.

Risk Assessment:

In the event a system failure occurs, the generator at the Lake Creek Hydro Plant will be offline. Thus the low-cost generator would not be supplying its regular energy at its reduced rate. Higher cost unplanned market energy would need to be secured to fill the hole in supply.

<u> </u>	023	2	024	<u>2025</u>		20	026	<u>2</u>	<u>027</u>	2	2028	Overall
Internal Labor	-		-	2,000.00	0		-		-		-	2,000.00
Materials	-		-	8,000.00	0		-		-		-	8,000.00
Subcontractor	-		-	-			-		-		-	-
Miscellaneous	-		-	-			-		-		-	-
(CIAC) Reim	-		-	-			-		-		-	
Subtotal:	\$ -	\$	-	\$ 10,000.00	0	\$	-	\$	-	\$	-	\$ 10,000.00
Impact Fee %	0%											
Net Amount:	\$ 	\$	-	\$ 10,000.00)	\$	-	\$	-	\$	-	\$ 10,000.00

Project Analysis Form

Project Name: Mobile Standby Generator Purchase

Project Driver: Reliability

Priority Level: High

Purpose & Necessity:

In coordination with the Heber City Corporation, HLP will be purchasing a mobile 1MW standby generator. This generator would be dispatched by either the Heber City Corporation or HLP to needed locations during periods of upheaval on the system.

Risk Assessment:

Critical infrastructure such as water pumps or critical facilities such as rest homes or emergency back-up locations would need energy in critical outages due to multiple scenarios. This unit would be used to secure the energy for these critical locations until energy can be restored.

	20	<u>)23</u>	<u>2</u>	<u>024</u>	2	<u>025</u>	<u>2026</u>		<u>20</u>	027	<u>2028</u>			<u>Overall</u>
Internal Labor		-		-		-	1,0	00.00		-		-		1,000.00
Materials		-				-	130,0	00.00	-		-		130,000.00	
Subcontractor		-		-		-	_			-	-		-	
Miscellaneous		-	-		-		-		-			-		-
(CIAC) Reim		-		-			(65,000.00)						(65,000.00)	
Subtotal:	\$	-	\$	-	\$	-	\$ 66,0	00.00	\$	-	\$	-	\$	66,000.00
Impact Fee %		0%		0%		0%		0%		0%				0%
Net Amount:	\$		\$		\$		\$66,0	00.00	\$		\$		\$	66,000.00



Lines

- 1) Underground System Improvements
- 2) Aged & Environmental Distribution Replacement / Upgrade
- 3) Fault Indicator Underground System
- 4) Annexation Asset Purchase
- 5) Install Voltage Regulators at Timber Lakes Gate
- 6) Heber Substation Additional Circuits (South & West)
- 7) Tie Line from 305 to 402 to 303
- 8) Rebuild PR 201: Main Street to Burgi Lane
- 9) Fire Mitigation Single Phase Reclosers
- 10) Provo River Substation Get Aways Reconnect to New Site
- 11) Additional Circuits out of College to South and East
- 12) Additional Circuits out of Jailhouse to the East
- 13) Load to Parsons (Reconductor)
- 14) Reconductor Heber City Main Street: 600 South to 1000 South
- 15) Midway Substation Get Aways
- 16) Reconductor Pine Canyon Road Midway
- 17) Airport Road Rebuild & Loop
- 18) Reconductor JH 502/503: Old Mill Drive 800 South to 1200 South
- 19) New Circuit to Highway 32
- 20) Jailhouse Tap Transmission Line and East Extension
- 21) Reconductor MW 101/102: 4/0 to 477
- 22) Rebuild CL 402: 600 West to Tate Lane

Project Analysis Form

Project Name: Underground System Improvements

Project Driver: Reliability

Priority Level: Low

Purpose & Necessity:

Underground equipment becomes subject to the elements and thus begin to show signs of aging and breakdown. Thus HL&P monitors the underground equipment for aging and periodically retires worn out assets by replacing them.

Risk Assessment:

By refusing to correct the installation issues in the underground assets, HL&P is at risk of unintentional outages and potential hazardous conditions for both employees and customers.

	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>Overall</u>
Internal Labor	34,000.00	34,000.00	34,000.00	34,000.00	34,000.00	34,000.00	204,000.00
Materials	91,000.00	91,000.00	91,000.00	91,000.00	91,000.00	91,000.00	546,000.00
Subcontractor	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	150,000.00
Miscellaneous	-	-	-	-	-	-	-
(CIAC) Reim	_					_	
Subtotal:	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 900,000.00
Impact Fee %	0%	0%	0%	0%	0%	0%	0%
Net Amount:	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 900,000.00

Project Analysis Form

Project Name: Aged & Environmental Distribution Replacement/Upgrade

Priority Level: Medium

Purpose & Necessity:

Project Driver: Reliability

Distribution poles are subject to aging and decomposition. In addition, the equipment framing on some of the structures are of such an age in which proper safeguards were not put into to place to ensure raptor protection and safety. After having recently completed an avian study on the entire system as well as a pole density test on 50% of the system, it is imperative that replacement structures are installed in place of those identified as failing on either of the two studies.

Risk Assessment:

By refusing to correct the failing structures, HL&P is at risk of unintentional outages and potential hazardous conditions for both employees, customers, and wildlife.

Cash I low belieuu	ıc.						
	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	Overall
Internal Labor	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	120,000.00
Materials	130,000.00	130,000.00	130,000.00	130,000.00	130,000.00	130,000.00	780,000.00
Subcontractor	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-
(CIAC) Reim	-						
Subtotal:	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 900,000.00
Impact Fee %	0%	0%	0%	0%	0%	0%	0%
Net Amount:	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$900,000.00

Project Analysis Form

Project Name:	Fault Indicator - Underground System
Project Driver:	Reliability
Priority Level:	Low

Purpose & Necessity:

Underground equipment becomes subject to the elements and thus begin to show signs of aging and breakdown. Thus HL&P monitors the underground equipment for aging and periodically retires worn out assets by replacing them. This project would put into place an annual amount that can be added to the system to help identify where faults are occurring on the underground portions of the distribution schedule.

Risk Assessment:

By refusing to correct the installation issues in the underground assets, HL&P is at risk of unintentional outages and potential hazardous conditions for both employees and customers.

	2023	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>Overall</u>
Internal Labor	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	12,000.00
Materials	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	48,000.00
Subcontractor	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-
(CIAC) Reim							
Subtotal:	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 60,000.00
Impact Fee %	0%	0%	0%	0%	0%	0%	0%
Net Amount:	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 60,000.00

Project Analysis Form

Project Name:	Annexation Asset Purchase
Project Driver:	Reliability
Priority Level:	Low

Purpose & Necessity:

Heber city has undertaken an annexation plan that will encompass a large tract of land North of the existing HLP system. As such, existing assets will need to be purchased from PacifiCorp when an entity requests annexation. This is a blanket project to ensure annual funding exists for such asset purchases.

Risk Assessment:

HLP has no choice other than purchase the assets when an entity requests annexation into the City of Heber.

	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	Overall
Internal Labor	-	-	-	-	-	-	-
Materials	-	-	-	-	-	-	-
Subcontractor	-	-	-	-	-	-	-
Miscellaneous	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	150,000.00
(CIAC) Reim	_						
Subtotal:	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 150,000.00
Impact Fee %	100%	100%	100%	100%	100%	100%	100%
Net Amount:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Analysis Form

Project Name: Install Voltage Regulators at Timber Lakes Gate

Project Driver: Reliability

Priority Level: Medium

Purpose & Necessity:

The continual growth in the Timber Lakes Subdivision along with the relative distance from the Jailhouse substation has the voltage within the subdivision subject to irregular fluctuations. These irregularities create a power quality issue for HLP customers.

Risk Assessment:

By refusing to correct the installation issues in the Timber Lakes Subdivision, customer satisfaction will decrease. In addition, customer equipment stands the chance of being damaged thus driving up insurance claims and premiums.

	2023	<u>20</u>	024	20	025	<u>2026</u>		<u>2027</u>		<u>2028</u>		<u>Overall</u>
Internal Labor	15,000.00		-				-		-		15,000.00	
Materials	85,000.00		-				-	-		-		85,000.00
Subcontractor	-		-		-		-		-		-	-
Miscellaneous	-		-				-	-			-	-
(CIAC) Reim	_		-		-		-		-		-	
Subtotal:	\$ 100,000.00	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 100,000.00
Impact Fee %	100%		0%		0%		0%		0%		0%	0%
Net Amount:	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -

Project Analysis Form

Project Name:	Heber Substation Additional Circuits (South & West)
Project Driver:	Upgrade
Priority Level:	Medium

Purpose & Necessity:

The system continues to grow and require additional feeders out of the substation. The recent addition of the 2nd transformer will facilitate the future energization of these feeders. These feeders will also facilitate the switching efforts required during outages, thus minimizing customer inconvenience.

Risk Assessment:

Stranded energy as a result of the excess capacity brought on by the 2nd transformer in 2016/2017. Lengthened outages due to lack of looped feed on different circuits. Overloaded circuits of existing feeders as a result of continued growth in the area.

	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>Overall</u>	
Internal Labor	46,500.00	-	-	-	-	-	46,500.00	
Materials	253,500.00	-			-	-	253,500.00	
Subcontractor	-	-	-	-	-	-	-	
Miscellaneous	-	-	-	-	-	-	-	
(CIAC) Reim	-							
Subtotal:	\$ 300,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000.00	
Impact Fee %	100%	100%	100%	100%	100%	100%	100%	
Net Amount:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

Project Analysis Form

Project Name:	Tie From 305 to 402 to 303
Project Driver:	Growth
Priority Level:	<u>High</u>

Purpose & Necessity:

This tie will provide the company with additional looped feeders for future redundant system needs.

Risk Assessment:

Without completing this tie, an outage could drive an extended outage in particular sections of the system as redundant loops would not be in place to allow for switching efforts.

	<u>2023</u>	2	<u> 2024</u>	2	<u> 2025</u>	2	<u> 2026</u>	2	<u> 2027</u>	2	2028	Overall
Internal Labor	62,000.00		-		-		-		-		-	62,000.00
Materials	288,000.00		-	-		-					-	288,000.00
Subcontractor	-		-		-		-		-		-	-
Miscellaneous	-		-	-		-			-		-	-
(CIAC) Reim			-									
Subtotal:	\$ 350,000.00	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 350,000.00
Impact Fee %	100%		100%		100%		100%		100%		100%	100%
Net Amount:	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -

Project Analysis Form

Project Name: Reconductor Provo River 201 (Main Street to Burgi Lane)

Project Driver: Reliability

Priority Level: High

Purpose & Necessity:

The current circuit engineering study has demonstrated that the stretch of Provo River 201 from Main Street to Burgi Lane will be undersized after 2021. In order to remedy this issue, the circuit will need to be reconductored through this section of the line.

Risk Assessment:

Failure of the existing assets will result in outages with a high likelihood of a prolonged outage. This project will achieve N-1 standard on this circuit. It is currently below this standard and as such the system reliability is at risk.

	2022	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	2027	<u>Overall</u>
Internal Labor	37,000.00	75,000.00	-	-	-	-	112,000.00
Materials	707,383.09	625,000.00	-	-	-	-	1,332,383.09
Subcontractor	26,616.91	-	-	-	-	-	26,616.91
Miscellaneous	-	-	-	-	-	-	-
(CIAC) Reim	-						
Subtotal:	\$ 771,000.00	\$ 700,000.00	\$ -	\$ -	\$ -	\$ -	\$ 1,471,000.00
Impact Fee %	100%	/0 100%	6 100%	100%	100%	100%	100%
Net Amount:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Analysis Form

Project Name:	Fire Mitigation - Single Phase Reclosers
Project Driver:	Reliability
Priority Level:	High

Purpose & Necessity:

The HLP system currently has some old reclosers that have seen their useful life expire. These reclosers are in areas prone to fire risk and as such need to be replaced with new reclosers.

Risk Assessment:

Failure to act might result in a damage causing wildfire in the event one of the existing reclosers fails.

	<u>2024</u>	2	025	2	<u>026</u>	2	027	2	028	2	<u>029</u>	Overall
Internal Labor	8,000.00		-		-		-		-		-	8,000.00
Materials	37,000.00		-		-		-		-		-	37,000.00
Subcontractor	-		-		-		-		-		-	-
Miscellaneous	-		-		-	-		-		-		-
(CIAC) Reim	_		-		-				-		-	-
Subtotal:	\$ 45,000.00	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 45,000.00
Impact Fee %	0%		0%		0%		0%		0%		0%	0%
Net Amount:	\$45,000.00	\$	-	\$	-	\$		\$	-	\$		\$ 45,000.00

Project Analysis Form

Project Name:	Provo River Substation Get Aways Reconnect to New Site
Project Driver:	Upgrade
Priority Level:	Medium

Purpose & Necessity:

By building a new distribution substation within the Southfield's Substation, HLP is able to decommission the Provo River substation, once the loads have been transferred over. This project will extend the existing get aways from the current Provo River feeders to the new get aways.

Risk Assessment:

An old substation that is a bit of a hazard to HLP will need to remain in-service.

	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	Overall
Internal Labor	46,500.00	-	-	-	-	-	46,500.00
Materials	403,500.00	-	-	-	-	-	403,500.00
Subcontractor	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-
(CIAC) Reim	_						
Subtotal:	\$ 450,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000.00
Impact Fee %	100%	100%	100%	100%	100%	100%	100%
Net Amount:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Analysis Form

Project Name:	Additional Circuits out of College to South and East
Project Driver:	Growth
Priority Level:	Medium

Purpose & Necessity:

The development of the North end of Heber City has necessitated additional circuits out of the College Substation.

Risk Assessment:

Insufficient capacity to serve the numerous additional customers seeking service on the North side of Heber City. This project is 100% customer driven and thus it has slipped from year to year as the development is still pending.

	<u>2023</u>		<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>Overall</u>
Internal Labor	-		5,000.00	28,000.00	-	20,000.00	-	53,000.00
Materials	-		335,000.00	176,000.00	-	925,000.00	-	1,436,000.00
Subcontractor	-		10,000.00		-	55,000.00	-	65,000.00
Miscellaneous	-		-	-	-	-	-	-
(CIAC) Reim	-		-		_			
Subtotal:	\$ -	\$	350,000.00	\$ 204,000.00	\$ -	\$ 1,000,000.00	\$ -	\$ 1,554,000.00
Impact Fee %	1000	/ 0	100%	100%	0%	100%	0%	100%
Net Amount:	\$ -	\$		\$ -	\$ -	\$ -	\$ -	\$ -

Project Analysis Form

Project Name:	Additional Circuits out of Jailhouse to the East
Project Driver:	Growth
Priority Level:	Medium

Purpose & Necessity:

The development of the South end of Heber City, and the East side of Wasatch County have necessitated additional circuits out of the Jailhouse Substation.

Risk Assessment:

Insufficient capacity to serve the numerous additional customers seeking service on the South side of Heber City and the East side of Wasatch County. This project is 100% customer driven and thus it has slipped from year to year as the development is still pending.

	<u>2023</u>	2	<u> 2024</u>	2	<u> 2025</u>	<u>2026</u>	2	<u> 2027</u>	<u>2028</u>		<u>Overall</u>	
Internal Labor	56,000.00		-		-	-		-		-	56,	00.00
Materials	244,000.00		-		-	-		-		-	244,	00.00
Subcontractor	-		-			-		-		-		-
Miscellaneous	-		-		-	-		-		-		-
(CIAC) Reim	-		-		-	-		-		-		-
Subtotal:	\$ 300,000.00	\$	-	\$	-	\$ -	\$	-	\$	-	\$ 300,	000.00
Impact Fee %	100%		100%		100%	0%		0%		0%		100%
Net Amount:	\$ -	\$		\$		\$ -	\$		\$	-	\$	-

Project Analysis Form

Project Name:	Load to Parsons (Reconductor)
Project Driver:	Upgrade
Priority Level:	High

Purpose & Necessity:

The feeder line that supplies energy to the Parson Gravel Pit and equipment is undersized and will need to be upgraded.

Risk Assessment:

The customer has expensive equipment that requires regular and stable voltage at higher levels to satisfy their needs. If the line voltage drops, the customer stands to experience damaged equipment increasing the risk to HLP of expensive insurance claims.

	<u>2</u> (023	2	<u>024</u>	2	<u>025</u>	<u>2026</u>	<u>2027</u>		20	028	Ov	<u>erall</u>
Internal Labor		-		-		-	-		-		-		-
Materials		-		-		-	100,000.00		-		-	100	,000.00
Subcontractor		-		-		-	-		-		-		-
Miscellaneous		-		-		-	-		-		-		-
(CIAC) Reim		-		-	_	-			-		-		-
Subtotal:	\$	-	\$	-	\$	-	\$ 100,000.00	\$	-	\$	-	\$ 100	,000.00
Impact Fee %		0%											0%
Net Amount:	\$		\$	-	\$		\$ 100,000.00	\$	-	\$		\$ 100	,000.00

Project Analysis Form

Project Name: Reconductor Heber City Main Street - 600 S - 1000 S

Project Driver: Upgrade

Priority Level: Low

Purpose & Necessity:

Growth on the south end of Heber City has began to exceed the acceptable conductor size for the existing assets. In order to continue to provide uninterrupted service along this feeder, the conductor needs to be upgraded.

Risk Assessment:

Failure of the existing assets will result in outages with a high likelihood of a prolonged outage. This project will achieve N-1 standard on this circuit. It is currently below this standard and as such the system reliability is at risk.

	2	<u>023</u>	2	<u>024</u>	2	<u>025</u>	<u>2026</u>	<u>2</u>	027	20	<u>028</u>	Overall
Internal Labor		-		-		-	-		-		-	-
Materials		-		-		-	100,000.00		-		-	100,000.00
Subcontractor		-		-		-	-		-		-	-
Miscellaneous		-		-		-	-		-		-	-
(CIAC) Reim		-		-		-	-		-		-	-
Subtotal:	\$	-	\$	-	\$	-	\$ 100,000.00	\$	-	\$	-	\$ 100,000.00
Impact Fee %		0%		0%		0%	100%		0%		0%	100%
Net Amount:	\$		\$		\$		\$ 	\$		\$		\$

Project Analysis Form

Project Name:	Midway Substation - Get Aways
Project Driver:	Upgrade
Priority Level:	High

Purpose & Necessity:

The current get aways from the Midway Substation are becoming undersized and aged. This project will replace the existing get aways with new, more appropriately sized conductor and other necessary equipment.

Risk Assessment:

Imminent failure due to the age and under-sized nature of the existing get aways. Outage and repair efforts will be determined by the type of failure which could be extensive.

	<u>20</u>	<u>22</u>	<u>2023</u>	<u>20</u>	<u> 24</u>	2	2025	20	026	20	027	<u>Overall</u>
Internal Labor		-	-	32,	00.000		-		-		-	32,000.00
Materials		-	-	128,	00.000		-		-		-	128,000.00
Subcontractor		-	-		-		-		-		-	-
Miscellaneous		-	-		-		-		-		-	-
(CIAC) Reim		-	-		-		-		-		-	-
Subtotal:	\$	-	\$ -	\$ 160,	00.000	\$	-	\$	-	\$	-	\$ 160,000.00
Impact Fee %		0%	0%		50%		0%		0%		0%	50%
Net Amount:	\$	-	\$ 	\$ 80,	000.00	\$	-	\$		\$		\$ 80,000.00

Project Analysis Form

Project Name:	Reconductor Pine Canyon Road - Midway
Project Driver:	Upgrade
Priority Level:	Low

Purpose & Necessity:

Growth in the vicinity of Pine Canyon Road has began to exceed the acceptable conductor size for the existing assets. In order to continue to provide uninterrupted service along this feeder, the conductor needs to be upgraded.

Risk Assessment:

Failure of the existing assets will result in outages with a high likelihood of a prolonged outage. This project will achieve N-1 standard on this circuit. It is currently below this standard and as such the system reliability is at risk.

	2	2023	<u>2</u>	<u>024</u>	<u>2</u>	025	<u>2026</u>	2	027	<u>2</u>	<u>028</u>	Overall
Internal Labor		-		-		-	36,000.00		-		-	36,000.00
Materials		-		-		-	144,000.00		-		-	144,000.00
Subcontractor		-		-		-	-		-		-	-
Miscellaneous		-		-		-	-		-		-	-
(CIAC) Reim						-	-				-	-
Subtotal:	\$	-	\$	-	\$	-	\$ 180,000.00	\$	-	\$	-	\$ 180,000.00
Impact Fee %		60%		60%		60%	60%		60%		60%	60%
Net Amount:	\$		\$		\$		\$ 72,000.00	\$		\$		\$ 72,000.00

Project Analysis Form

Project Name: Airport Road Rebuild and Loop

Project Driver: Growth

Priority Level: High

Purpose & Necessity:

Growth in and around the Airport Road area has reached a point in which the system is becoming undersized and therefore needs to be reconductored with a larger conductor. In addition, the growth needs a redundant feed and as such a looped line will be constructed to remove the inherent risks associated with a radial feed.

Risk Assessment:

Outages due to overloading the conductor will soon be happening and critical customers will be negatively affected by these frequent and prolonged outages.

	2023	2	<u> 2024</u>	2	<u> 2025</u>	2	<u> 2026</u>	2	2027	2	<u> 2028</u>	Overall
Internal Labor	-		-		-	65	5,000.00		-		-	65,000.00
Materials	-		-		-	450	0,000.00		-		-	450,000.00
Subcontractor	-		-		-	35	5,000.00		-		-	35,000.00
Miscellaneous	-		-		-		-		-		-	-
(CIAC) Reim	_				_		_				_	-
Subtotal:	\$ -	\$	-	\$	-	\$ 550	0,000.00	\$	-	\$	-	\$ 550,000.00
Impact Fee %	100%		100%		100%		100%		100%		100%	100%
Net Amount:	\$ 	\$		\$		\$	_	\$	-	\$		\$ -

Project Analysis Form

Project Name: Reconductor Jailhouse 502/503 (Old Mill Drive from 800 S to 1200 S)

Project Driver:	Reliability

Priority Level: Low

Purpose & Necessity:

The current circuit engineering study has demonstrated that the stretch of Jailhouse 502/503 along Old Mill Drive from 800 South to 1200 South will be undersized after 2024. In order to remedy this issue, the circuit will need to be reconductored through this section of the line.

Risk Assessment:

Failure of the existing assets will result in outages with a high likelihood of a prolonged outage. This project will achieve N-1 standard on this circuit. It is currently below this standard and as such the system reliability is at risk.

	<u>2023</u>	2	<u> 2024</u>	2	<u> 2025</u>	2	<u> 2026</u>	2	027	2	<u> 2028</u>	<u>Overall</u>
Internal Labor	-		-		-		-	45	5,000.00		-	45,000.00
Materials	-		-		-		-	449	,000.00		-	449,000.00
Subcontractor	-		-		-		-	35	5,000.00		-	35,000.00
Miscellaneous	-		-		-		-		-		-	-
(CIAC) Reim	_		_		-		-				-	-
Subtotal:	\$ -	\$	-	\$	-	\$	-	\$ 529	,000.00	\$	-	\$ 529,000.00
Impact Fee %	100%		100%		100%		100%		100%		100%	100%
Net Amount:	\$ 	\$	-	\$	-	\$	-	\$		\$	-	\$

Project Analysis Form

Project Name: New Circuit to Highway 32

Priority Level: High

Purpose & Necessity:

Project Driver: Upgrade

With the annexation of the North Village area, an additional circuit will need to be taken North out of the College substation until the new North Substation can be constructed and tapped off of the 138kV system.

Risk Assessment:

Without this line, the developments North cannot be energized until a new point of delivery substation is permitted and built.

	<u> 2025</u>	2	<u> 2026</u>		<u>2027</u>	-	<u> 2028</u>	2	<u> 2029</u>	2	<u> 2030</u>	Overall
Internal Labor	-		-		70,000.00		-		-		-	70,000.00
Materials	-		-	(530,000.00		-		-		-	630,000.00
Subcontractor	-		-		20,000.00		-		-		-	20,000.00
Miscellaneous	-		-		-		-		-		-	-
(CIAC) Reim	-		-		-		-				-	-
Subtotal:	\$ -	\$	-	\$ 7	720,000.00	\$	-	\$	-	\$	-	\$ 720,000.00
Impact Fee %	100%		100%		100%		100%		100%		100%	100%
Net Amount:	\$ 	\$		\$	-	\$	-	\$	-	\$	-	\$ -

Project Analysis Form

Project Name: Jailhouse Tap Transmission Line and East Extension

Project Driver: Upgrade

Priority Level: High

Purpose & Necessity:

An additional substation is now needed on the South/East sector of the HLP service territory. This project will be the interconnection project that will tie the new substation in with the rest of the system.

Risk Assessment:

Without this transmission line, the substation cannot be energized, thus stranding the costs of the substation.

	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>Overall</u>
Internal Labor	-	25,000.00	40,000.00	-	-	-	65,000.00
Materials	-	20,000.00	5,000.00	-	-	-	25,000.00
Subcontractor	-	955,000.00	2,855,000.00	-	-	-	3,810,000.00
Miscellaneous	-	-	-	-	-	-	-
(CIAC) Reim							
Subtotal:	\$ -	\$ 1,000,000.00	\$ 2,900,000.00	\$ -	\$ -	\$ -	\$ 3,900,000.00
Impact Fee %	100%	100%	100%	100%	100%	100%	100%
Net Amount:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Analysis Form

Project Name:	Reconductor Midway 101/102 from 4/0 to 477
Project Driver:	Reliability

Priority Level: Low

Purpose & Necessity:

The current circuit engineering study has demonstrated that the Midway 101/102 circuits will be undersized after 2024. In order to remedy this issue, the circuit will need to be reconductored.

Risk Assessment:

Failure of the existing assets will result in outages with a high likelihood of a prolonged outage. This project will achieve N-1 standard on this circuit. It is currently below this standard and as such the system reliability is at risk.

	<u> 2026</u>	4	<u> 2027</u>	<u>2028</u>	2	<u> 2029</u>	2	<u> 2030</u>	2	<u> 2031</u>	Overall
Internal Labor	-		-	85,000.00		-		-		-	85,000.00
Materials	-		-	808,000.00		-		-		-	808,000.00
Subcontractor	-		-	45,000.00		-		-		-	45,000.00
Miscellaneous	-		-	-		-		-		-	-
(CIAC) Reim	-		-	 -		_				-	-
Subtotal:	\$ -	\$	-	\$ 938,000.00	\$	-	\$	-	\$	-	\$ 938,000.00
Impact Fee %	100%		100%	100%		100%		100%		100%	100%
Net Amount:	\$ -	\$	-	\$ 	\$	-	\$	-	\$	-	\$ -

Project Analysis Form

Project Name: Reconductor Cloyes 402 (600 West to Tate Lane)

Project Driver: Reliability

Priority Level: Low

Purpose & Necessity:

The current circuit engineering study has demonstrated that the stretch of Cloyes 402 from 600 West to Tate Lane will be undersized after 2024. In order to remedy this issue, the circuit will need to be reconductored through this section of the line.

Risk Assessment:

Failure of the existing assets will result in outages with a high likelihood of a prolonged outage. This project will achieve N-1 standard on this circuit. It is currently below this standard and as such the system reliability is at risk.

	2	<u> 2026</u>	2	<u> 2027</u>	2	<u> 2028</u>	<u>2029</u>	2	<u> 2030</u>	2	<u> 2031</u>	<u>(</u>	<u>Overall</u>
Internal Labor		-		-		-	65,000.00		-		-		65,000.00
Materials		-		-		-	1,196,000.00		-		-	1,	196,000.00
Subcontractor		-		-		-	35,000.00		-		-		35,000.00
Miscellaneous		-		-		-	-		-		-		-
(CIAC) Reim		-		-		-	-		_		-		-
Subtotal:	\$	-	\$	-	\$	-	\$ 1,296,000.00	\$	-	\$	-	\$ 1,	296,000.00
Impact Fee %		100%		100%		100%	100%		100%		100%		100%
Net Amount:	\$		\$		\$		\$ -	\$		\$		\$	



Substation

- 1) 2nd Point of Interconnect
- 2) Replacement Recloser for Joslyn Reclosers
- 3) Battery Replacement Program
- 4) Heber Nitrogen Regulator Upgrade
- 5) Midway Recloser Upgrade
- 6) Cloyes LTC Rebuild
- 7) Heber Relay Upgrade
- 8) Jailhouse Fence Replacement
- 9) Midway Fence Replacement
- 10) Midway Substation High Side Rebuild
- 11) Northeast POD Substation
- 12) East Substation

Project Analysis Form

Project Name: 2nd Point of Interconnect Substation(POI)

Project Driver: Growth

Priority Level: High

Purpose & Necessity:

Growth within the system has been steadily increasing for numerous years. The system is currently fed off of a single point of interconnect to the RMP system. This point of interconnect is fed from a radial (meaning single line) service line. In addition the transformer at the end of the radial line is quickly becoming undersized for the local load on our system. This project will provide a second interconnect substation thus reducing the loading on the existing substation transformer. Numerous engineering studies have been conducted on the system and each has drawn the conclusion that the current system will be over-capacity by 2022 at the latest.

Risk Assessment:

This point of interconnect has two significant risks associated with it; 1) risk of damage to the radial feed thus causing immediate outages to all customers, and 2) interconnect site is currently sized to be out of capacity by 2022. If the single interconnect transformer becomes overloaded, RMP will begin to remove load form the transformer which will result in regular prolonged rolling brown-outs. All customers in the system will have a daily outage lasting up to 6 hours during peak load windows.

	2018	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Overall</u>
Internal Labor	19,530.67	36,073.50	30,746.89	39,782.54	35,112.55	85,000.00	246,246.15
Materials	-	-	-	752.04	3,054,251.57	14,122,000.00	17,177,003.61
Subcontractor	67,158.85	61,826.73	61,784.00	703,966.52	985,061.65	1,855,000.00	3,734,797.75
Miscellaneous	-	2,100,000.00	-	-	-	-	2,100,000.00
(CIAC) Reim			_	_			
Subtotal:	\$ 86,689.52	\$ 2,197,900.23	\$ 92,530.89	\$ 744,501.10	\$ 4,074,425.77	\$ 16,062,000.00	\$ 23,258,047.51
Impact Fee %	70%	70%	70%	70%	70%	70%	70%
Net Amount:	\$ 26,006.86	\$ 659,370.07	\$ 27,759.27	\$ 223,350.33	\$ 1,222,327.73	\$ 4,818,600.00	\$ 6,977,414.25

Project Analysis Form

Project Name:	Replacement Recloser for Joslyn Reclosers
Project Driver:	Replacement
Priority Level:	Medium

Purpose & Necessity:

HL&P has a series of Joslyn Reclosers that have historically been less than reliable. The company has been swapping out these reclosers as they fail so as to maximize the usage of these reclosers. This program will spread the cost of replacement of these defective reclosers across multiple years.

Risk Assessment:

Without a spare recloser, a failure of one of the remaining Joslyn Reclosers will see a prolonged outage for a series of HL&P circuits.

	<u>2023</u>	2	<u>024</u>	2	025	2	026	2	027	2	<u>028</u>	Overall
Internal Labor	-		-		-		-		-		-	-
Materials	25,000.00		-		-		-					25,000.00
Subcontractor	-		-		-		-		-		-	-
Miscellaneous	-		-		-		-		-		-	-
(CIAC) Reim	-				-		-		-		-	 -
Subtotal:	\$ 25,000.00	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 25,000.00
Impact Fee %	0%		0%									0%
Net Amount:	\$ 25,000.00	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 25,000.00

Project Analysis Form

Project Name:	Battery Replacement Program
Project Driver:	Replacement
Priority Level:	Low

Purpose & Necessity:

The batteries in Plant 2 will have reached their cycle life in 2022. The batteries at College Substation and the Lower Snake Creek Plant will reach their life cycle end in 2024. This project will see that they are replaced.

Risk Assessment:

Battery systems provide back-up energy for black start in the event of a system transmission failure. Without them, the generator will not have energy sufficient to come online. These batteries also serve as a back-up to the switchgear equipment for similar purposes.

	2023	<u>20</u>	024	20	<u>025</u>	2	026	2	027	2	028	Overall
Internal Labor	2,000.00		-		-		-		-		-	2,000.00
Materials	8,000.00		-		-		-		-		-	8,000.00
Subcontractor	-		-		-		-		-		-	-
Miscellaneous	-		-		-		-		-		-	-
(CIAC) Reim			-		-		-	_	-		-	
Subtotal:	\$ 10,000.00	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 10,000.00
Impact Fee %												0%
Net Amount:	\$ 10,000.00	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 10,000.00

Project Analysis Form

Project Name:	Heber Nitrogen Regulator Upgrade
Project Driver:	Safety
Priority I evel:	High

Purpose & Necessity:

High voltage is inherently dangerous and the use of inert gases on critical equipment in the substation reduces risk of electrical flash fires and explosions. The regulators within the Heber Substation could use an upgrade with the addition of nitrogen units to assist in the protection scheme at the site.

Risk Assessment:

Potential for an arc flash if the regulator(s) are not upgraded with nitrogen capabilities.

	<u>2023</u>	20	<u>024</u>	<u>20</u>	<u>)25</u>	2	026	2	<u>027</u>	20	<u>028</u>	<u>Overall</u>
Internal Labor	3,500.00		-		-		-		-		-	3,500.00
Materials	14,500.00		-		-		-		-		-	14,500.00
Subcontractor	-		-		-		-		-		-	-
Miscellaneous	-		-		-		-		-		-	-
(CIAC) Reim			-				-		-		-	-
Subtotal:	\$ 18,000.00	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 18,000.00
Impact Fee %	0%		0%		0%		0%					
Net Amount:	\$ 18,000.00	\$		\$		\$		\$	-	\$		\$ 18,000.00

Project Analysis Form

Project Name:	Midway Recloser Upgrade
Project Driver:	Safety
Priority Level:	High

Purpose & Necessity:

The reclosers at the Midway Substation have reached that point in their life cycle that they need to be replaced. As an automated piece of the substation, these reclosers need to be in proper working order. This project will retire the old that have served well and replace them with new.

Risk Assessment:

Potential for a failure due to aged equipment carries a risk of damage to the transformer, risk of life or serious injury to customers and employees, or potential for prolonged outages if not replaced.

	<u>2023</u>	2	024	<u>20</u>	025	2	<u>026</u>	2	027	<u>20</u>	028	Overall
Internal Labor	2,300.00		-		-		-		-		-	2,300.00
Materials	8,700.00		-		-		-		-		-	8,700.00
Subcontractor	-		-		-		-		-		-	-
Miscellaneous	-		-		-		-		-		-	-
(CIAC) Reim			-		-		-		-		-	-
Subtotal:	\$ 11,000.00	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 11,000.00
Impact Fee %	0%		0%		0%		0%					
Net Amount:	\$ 11,000.00	\$		\$	-	\$		\$	-	\$	-	\$ 11,000.00

Project Analysis Form

Project Name: Cloyes LTC Rebuild

Project Driver: Reliability

Priority Level: Low

Purpose & Necessity:

The Load Tap Changer (LTC) in a transformer allows automatic adjustment of voltage regulation. The Cloyes LTC needs to be rebuilt due to age and wear.

Risk Assessment:

Automatic voltage regulation of the transformer will fail during different loading scenarios. This will ultimately result in an outage so as to protect the assets.

	<u>2023</u>	<u>2024</u>	<u>20</u>	<u> 25</u>	<u>202</u>	<u> 26</u>	<u>20</u>	27	20	028	<u>Overall</u>
Internal Labor	-	8,000.00		-		-		-		-	8,000.00
Materials	-	32,000.00		-		-		-		-	32,000.00
Subcontractor	-	-		-		-		-		-	-
Miscellaneous	-	-		-		-		-		-	-
(CIAC) Reim	-			-		-		-		-	-
Subtotal:	\$ -	\$ 40,000.00	\$	-	\$	-	\$	-	\$	-	\$ 40,000.00
Impact Fee %											0%
Net Amount:	\$ -	\$ 40,000.00	\$		\$		\$	-	\$	-	\$ 40,000.00

Project Analysis Form

Project Name: Heber Relay Upgrade

Project Driver: Replacement

Priority Level: Medium

Purpose & Necessity:

The equipment in the substations and generation plants are controlled by a computer like device called a relay. These relays have a potential to fail without notice and have no real preventative maintenance options. The relays in the Heber Substation are an older version no longer supported after 2024.

Risk Assessment:

Without the upgrade of these relays, the Heber Substation will not be properly monitored and controlled by the Dispatch department. Lack of proper monitoring and supervisory control creates serious risk to life and equipment.

	2023	<u>2024</u>	2025	<u>2026</u>	2027	<u>2028</u>	<u>Overall</u>
Internal Labor	-	5,000.00	-	5,000.00	-	-	10,000.00
Materials	-	25,000.00	-	30,000.00	-	-	55,000.00
Subcontractor	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-
(CIAC) Reim	-		_		_		
Subtotal:	\$ -	\$ 30,000.00	\$ -	\$ 35,000.00	\$ -	\$ -	\$ 65,000.00
Impact Fee %							0%
Net Amount:	\$ -	\$ 30,000.00	\$ -	\$ 35,000.00	\$ -	\$ -	\$ 65,000.00

Project Analysis Form

Project Name:	Jailhouse Fence Replacement
Project Driver:	Replacement

Purpose & Necessity:

Priority Level: Low

The jailhouse substation currently has a chain-link fence that prohibits unauthorized access. This fence is subject to high winds and regularly requires maintenance and occasional replacement of portions. A new fence more suited to handling the wind and other environmental factors while meeting the security and operational needs would be installed as part of this project. The current fence is 790 linear feet long.

Risk Assessment:

The company will continue to spend OMAG dollars on maintaining a fence that is truly not the correct type of fence for the designed purpose. With inadequate security as a result of this fence, the company has an increased risk of liability for injury or life lost. Furthermore risk exists that critical infrastructure might be damaged leading to extended outages affecting customers.

	202	<u>23</u>	2	2024		<u>2025</u>	2	2026	2	027	2	2028		Overall
Internal Labor		-		-		10,000.00		-		-		-		10,000.00
Materials		-		-		-		-		-		-		-
Subcontractor		-		-		119,000.00		-		-		-		119,000.00
Miscellaneous		-		-		-		-		-		-		-
(CIAC) Reim				-	_	-		-		-		-	_	-
Subtotal:	\$	-	\$	-	\$	129,000.00	\$	-	\$	-	\$	-	\$	129,000.00
Impact Fee %														0%
Net Amount:	\$	-	\$	-	\$ 1	129,000.00	\$	-	\$	-	\$	-	\$	129,000.00

Project Analysis Form

Project Name:	Midway Fence Replacement
Project Driver:	Replacement

Priority Level: Low

Purpose & Necessity:

The Midway Substation currently has a chain-link fence that prohibits unauthorized access. This fence has reached its useful life and is in need of replacement.

Risk Assessment:

The company will continue to spend OMAG dollars on maintaining a fence that is truly not the correct type of fence for the designed purpose. With inadequate security as a result of this fence, the company has an increased risk of liability for injury or life lost. Furthermore risk exists that critical infrastructure might be damaged leading to extended outages affecting customers.

	20	23	2	024	<u>2025</u>	2	026	2	027	2	028	<u>Overall</u>
Internal Labor		-		-	2,500.00		-		-		-	2,500.00
Materials		-		-	-		-		-		-	-
Subcontractor		-		-	47,500.00		-		-		-	47,500.00
Miscellaneous		-		-	-		-		-		-	-
(CIAC) Reim		-		-	 -		-	_	-		-	-
Subtotal:	\$	-	\$	-	\$ 50,000.00	\$	-	\$	-	\$	-	\$ 50,000.00
Impact Fee %												0%
Net Amount:	\$	-	\$	-	\$ 50,000.00	\$	-	\$	-	\$	-	\$ 50,000.00

Project Analysis Form

Project Name: Midway Substation - High Side Rebuild

Project Driver: Growth

Priority Level: Low

Purpose & Necessity:

The Midway Substation has slowly taken on more load until it has reached its capacity on the high-side of the transformer. It is estimated that by 2022 the high-side will need to be rebuilt to serve the loads being placed on the transformer.

Risk Assessment:

The high side of the transformer is the side receiving energy from the grid. If the feed to the transformer is compromised, a prolonged outage will be experienced on the substation thus affecting all of the circuits.

	<u>2026</u>		<u>2027</u>		2028	2	029	2	030	2	031		<u>Overall</u>
Internal Labor	-		120,000.00		-		-		-		-		120,000.00
Materials	-		2,536,000.00		-		-		-		-		2,536,000.00
Subcontractor	-		-		-		-		-		-		-
Miscellaneous	-		-		-		-		-		-		-
(CIAC) Reim	-		-		-		-		-		-		_
Subtotal:	\$ -		\$ 2,656,000.00	\$	-	\$	-	\$	-	\$	-	\$:	2,656,000.00
Impact Fee %	90	%	90%		90%		90%		90%		90%		90%
Net Amount:	\$ -		\$ 265,600.00	\$		\$		\$		\$		\$	265,600.00

Project Analysis Form

Project Name: Northeast Point of Deliv	very Substation	
Project Driver: Reliability		

Priority Level: Medium

Purpose & Necessity:

The annexation by Heber City has presented a need for a new point of delivery substation on the Northeast part of the system. A direct tap off of the PacifiCorp 138kV system will be required to serve the loads brought on by the large development that is being planned for that area. Other projects in this capital plan are being undertaken to connect the early development stages of this master plan but the ultimate need for energy in this area will require a new point of interconnect.

Risk Assessment:

Without this substation, HLP will be unable to serve the proposed 6,500 units for this area.

	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>Overall</u>
Internal Labor	12,000.00	-	50,000.00	50,000.00	-	-	112,000.00
Materials	-	-	11,400,000.00	1,000,000.00	-	-	12,400,000.00
Subcontractor	-	-	500,000.00	2,000,000.00	-	-	2,500,000.00
Miscellaneous	-	-	-	-	-	-	-
(CIAC) Reim	-	-				_	
Subtotal:	\$ 12,000.00	\$ -	\$ 11,950,000.00	\$ 3,050,000.00	\$ -	\$ -	\$ 15,012,000.00
Impact Fee %	100%	100%	100%	100%	100%	100%	100%
Net Amount:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Analysis Form

Project Name:	East Substation
Project Driver:	Growth
Priority Level:	Medium

Purpose & Necessity:

Due to the regular growth and the planned development on the East side of the valley, additional capacity will be required by 2024. This project will include the siting, permitting, design, and construction of a new system load substation.

2022: Land Purchase 2026: Substation Build

Risk Assessment:

Lack of substation capacity in the Lake Creek area will put the system at risk of overloaded circuits and existing equipment ultimately leading to rolling brown outs across the valley.

	Prior	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Overall</u>
Internal Labor	-	-	-	10,000.00	72,000.00	-	82,000.00
Materials	-	-	-	1,990,000.00	2,500,000.00	-	4,490,000.00
Subcontractor	-	-	-	-	1,200,000.00	-	1,200,000.00
Miscellaneous	2,400,000.00	-	-	-	-	-	2,400,000.00
(CIAC) Reim	_						
Subtotal:	\$ 2,400,000.00	\$ -	\$ -	\$ 2,000,000.00	\$ 3,772,000.00	\$ -	\$ 8,172,000.00
Impact Fee %	100%	100%	100%	100%	100%	100%	100%
Net Amount:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Information Technology

- 1) IT Upgrades
- 2) OT Upgrades
- 3) Smart Grid Investment
- 4) AMI Tower North Village
- 5) Fiber Improvements

Project Analysis Form

Project Name: 2023 Capital Improvements - IT

Project Driver: Reliability

Priority Level: Medium

Purpose & Necessity:

The following collective list of minor capital assets are various technology components that will be purchased over 2023 for installation:

- Computer Replacement Program... \$50,000
- Server Upgrades \$70,000

Risk Assessment:

These assets help HL&P to safely manage and maintain the system and each component carries its own risk if failure to secure said item happens.

	2023	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	Overall
Internal Labor	11,000.00	11,000.00	10,000.00	2,000.00	2,000.00	2,000.00	38,000.00
Materials	109,000.00	109,000.00	75,000.00	58,000.00	58,000.00	58,000.00	467,000.00
Subcontractor	-	-	-	-	-	-	-
Miscellaneous	-	-	-		-	-	-
(CIAC) Reim	_	_					_
Subtotal:	\$ 120,000.00	\$ 120,000.00	\$ 85,000.00	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 505,000.00
Impact Fee %	0%	0%	0%	0%	0%	0%	0%
Net Amount:	\$ 120,000.00	\$120,000.00	\$ 85,000.00	\$ 60,000.00	\$60,000.00	\$60,000.00	\$ 505,000.00

Project Analysis Form

Project Name: 2023 Capital Improvements - OT

Project Driver: Reliability

Priority Level: Medium

Purpose & Necessity:

Different operation technology is needed from time to time. This is a blanket amount to ensure that some level of funding is available in the event a piece of equipment or an upgrade to software is required during the year.

Risk Assessment:

These assets help HL&P to safely manage and maintain the system and each component carries its own risk if failure to secure said item happens.

Cash Flow Schedu	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	Overall
Internal Labor	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	36,000.00
Materials	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	144,000.00
Subcontractor	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-
(CIAC) Reim	_						
Subtotal:	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 180,000.00
Impact Fee %	0%	0%	0%	0%	0%	0%	0%
Net Amount:	\$ 30,000.00	\$30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 180,000.00

Project Analysis Form

Project Name: 2023 Smart Grid Investment

Project Driver: Growth

Priority Level: Medium

Purpose & Necessity:

Electrical utilities are connected to a grid of assets established to transfer and supply energy where needed. Technological advances continue to make additional control features available in an automated format. These automated features are otherwise known as Smart Grid. For the foreseeable future, HLP anticipates needing funds to implement these annual Smart Grid adjustments in order to appropriately serve our customers' needs.

Risk Assessment:

The grid technology is advancing so quickly that without concentrated effort on the incorporation of these changes, HLP will be operating in a risk scenario or will ultimately require a significant grid upgrade investment later.

	2023	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	Overall
Internal Labor	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	12,000.00
Materials	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	48,000.00
Subcontractor	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-
(CIAC) Reim	-		_				
Subtotal:	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 60,000.00
Impact Fee %	0%	0%	0%	0%	0%	0%	0%
Net Amount:	\$ 10,000.00	\$10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 60,000.00

Project Analysis Form

Project Name:	AMI North Tower
Project Driver:	Growth
Priority Level:	High

Purpose & Necessity:

The recent annexation plan approval by Heber City Corporation has also expanded the potential customer territory for Heber Light & Power. As developers begin to establish buildable lots within this annexed area, HLP will begin to deploy meters for the collection and relay of usage data. In order to have these meters communicate the data, a new AMI tower will need to be erected with the appropriate equipment. In conducting the meter study, Sensus has communicated that two additional towers will be required on the system in 2025.

Risk Assessment:

Without installing this critical antenna, HLP will not be able to read the meter data within the newly annexed service territory.

	<u>2023</u>	2	<u> 2024</u>		<u>2025</u>	2	<u> 2026</u>	2	<u> 2027</u>	2	<u> 2028</u>	<u>Overall</u>
Internal Labor	10,000.00		-	1	5,000.00		-		-		-	25,000.00
Materials	60,000.00		-	12	25,000.00		-		-		-	185,000.00
Subcontractor	-		-		-		-		-		-	-
Miscellaneous	-		-		-		-		-		-	-
(CIAC) Reim	-		-		-		_		_		_	-
Subtotal:	\$ 70,000.00	\$	-	\$ 14	0.000,00	\$	-	\$	-	\$	-	\$ 210,000.00
Impact Fee %	100%		100%		100%		100%		100%		100%	100%
Net Amount:	\$ 	\$		\$		\$		\$		\$	-	\$

Project Analysis Form

Project Name: 2023 Fiber Improvements

Project Driver: Growth

Priority Level: Medium

Purpose & Necessity:

With the addition of the South Fields Substation, the entire fiber communication system of the HLP grid needs to be upgraded and enhanced.

Risk Assessment:

The grid technology brought on as part of the Cross Valley Transmission line and South Fields Substation require fiber communications. The fiber has been hung on the lines but the connections and the expansion to other HLP properties needs to be completed to ensure that the protection and control scheme operates as designed.

	<u>2026</u>	<u>2</u>	027	2	028	2	2029	20	030	2	031	Overall
Internal Labor	6,500.00		-		-		-		-		-	6,500.00
Materials	148,500.00		-		-		-		-		-	148,500.00
Subcontractor	45,000.00		-		-		-		-		-	45,000.00
Miscellaneous	-		-		-		-		-		-	-
(CIAC) Reim	_		-		-		-		-		-	
Subtotal:	\$ 200,000.00	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 200,000.00
Impact Fee %	0%		0%		0%		0%		0%		0%	0%
Net Amount:	\$200,000.00	\$		\$	-	\$	-	\$	-	\$		\$ 200,000.00



Tools / Equipment

1) 2023 Annual Program

Project Analysis Form

Project Name: 2023 Capital Improvements - Tools

Project Driver: Replacement

Priority Level: Medium

Purpose & Necessity:

The following collective list of tools are planned to be purchased over 2023:

-Metering

- Meter Programmer Tool\$60,000

-Substation

- Potential Substation Monitor Tool ... \$14,000

- Distribution

- Drone	\$10,000
- Phase ID System	. \$9,000
- Cutter/Crimper	\$3,000
- Beier Tester	\$2,000
- Recording Volt Meter	\$3,000
- Dead-end Arms	\$4,000
- Mini-Ex Trailer	. \$15,000

Risk Assessment:

These tools are required in order to keep the various crews working efficiently and safely.

Out 110 W Delicus	2023	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	2028	Overall
Internal Labor	-		-	-	-	-	-
Materials	120,000.00	183,000.00	25,000.00	250,000.00	25,000.00	25,000.00	628,000.00
Subcontractor	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-
(CIAC) Reim			_	_			
Subtotal:	\$ 120,000.00	\$ 183,000.00	\$ 25,000.00	\$ 250,000.00	\$ 25,000.00	\$ 25,000.00	\$ 628,000.00
Impact Fee %	0%	0%	0%	0%	0%		0%
Net Amount:	\$ 120,000.00	\$ 183,000.00	\$ 25,000.00	\$ 250,000.00	\$ 25,000.00	\$ 25,000.00	\$628,000.00



Vehicles

1) 2023 Annual Program

Project Analysis Form

Project Name: 2023 Capital Improvements - Vehicles

Project Driver: Replacement

Priority Level: Medium

Purpose & Necessity:

The following vehicles are planned to be ordered in 2023. Only one light-duty fleet trucks will actually arrive however.

- One(1) Digger Derrick Line Truck (\$300,000) Replaces truck 206 International Bucket Truck
- Two (2) 3500 Series Heavy Duty Truck (\$120,000) Replace trucks 215 and 249 Chevrolet 3500, Ford F-350
- Two(2) 1500 Light-Duty Fleet Trucks (\$70,000) Replace trucks 216 and 218 Ford F-150's

Risk Assessment:

These vehicles are deemed necessary to adequately service the territory. These vehicle purchases are meant to replace existing vehicles that have reached their useful life based upon company policy.

	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>		<u>2027</u>	<u>2028</u>	<u>Overall</u>
Internal Labor	-		-		-	-		
Materials	-	-	-		-	-		
Subcontractor	=	=	=		-	=		
Miscellaneous	35,000.00	830,000.00	970,000.00		-	570,000.00		- 2,405,000.00
(CIAC) Reim	-				<u>- </u>	=		
Subtotal: \$	35,000.00	\$ 830,000.00	\$ 970,000.00	\$	- \$	570,000.00	\$	- \$ 2,405,000.00
Impact Fee %	0%	0%	0%		0%	0%		0%
Net Amount: \$	35,000.00	\$ 830,000.00	\$ 970,000.00	\$	- \$	570,000.00	\$	- \$2,405,000.00



Metering

1) 2023 Metering Installs

Project Analysis Form

Project Name: 2023 Capital Improvements - Metering

Project Driver: Growth

Priority Level: Medium

Purpose & Necessity:

The following collective list of minor capital assets are various metering components that will be purchased over 2023 for installation:

Generation 4 CL 200 Meters \$90,600	Current Transformers Bar Type 100:5 \$2,300
	71
CL320 Meters\$4,600	Current Transformers Bar Type 200:5 \$2,500
3S 120 Volt Meters \$300	Current Transformers Bar Type 300:5 \$800
3S 240 Volt Meters \$300	Current Transformers Window Type 200:5 \$100
16S Meters\$5,800	Current Transformers Window Type 300:5 \$500
9S Meters\$3,900	Current Transformers Window Type 400:5 \$500
Test Switches Single Phase \$200	Current Transformers Window Type 600:5 \$400
H 0 1 1 HI DI 04 400	

Test Switches Three Phase \$1,600

Risk Assessment:

New meters are typically required to meet the new connections demand. The only risk that is involved in the purchase of these metering components is the cash flow risk as these items are purchased and stored in advance of the collection of the impact fee from the customer.

	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>Overall</u>
Internal Labor	-		-	-	-	-	-
Materials	114,400.00	-	-	-	-	-	114,400.00
Subcontractor	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-
(CIAC) Reim	(96,096.00)						(96,096.00)
Subtotal:	\$ 18,304.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,304.00
Impact Fee %	0%						
Net Amount:	\$ 18,304.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,304.00